

# Consolidated Financial Statements and Auditor's Report

Year Ended March 31, 2022

# Index

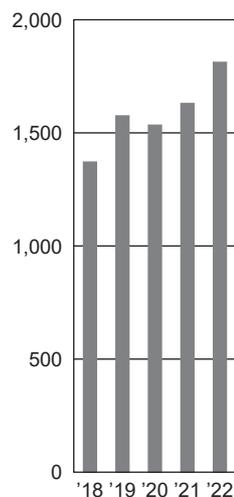
|                             |    |   |
|-----------------------------|----|---|
| Financial Data<br>Section   | 01 | Financial Data                                      |
|                             | 02 | Productions, Orders, Backlogs, and Sales by Product |
|                             | 03 | Capital Expenditures                                |
|                             | 04 | Consolidated Balance Sheets                         |
|                             | 06 | Consolidated Statements of Income                   |
|                             | 06 | Consolidated Statements of Comprehensive Income     |
|                             | 07 | Consolidated Statements of Shareholders' Equity     |
|                             | 08 | Consolidated Statements of Cash Flows               |
|                             | 09 | Notes to Consolidated Financial Statements          |
|                             | 43 | Independent Auditor's Report                        |
| Internal Control<br>Section | 48 | Internal Control Section                            |
|                             | 49 | Management's Report on Internal Control             |
|                             | 50 | Independent Auditor's Report                        |

# Financial Data

Murata Manufacturing Co., Ltd. and Subsidiaries  
Years ended March 31, 2018–2022

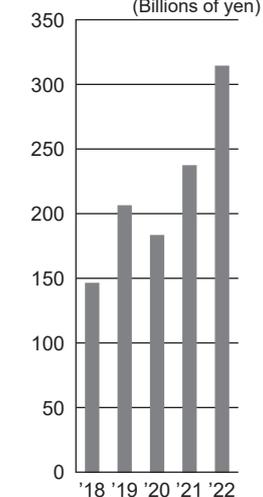
## Net sales

(Billions of yen)



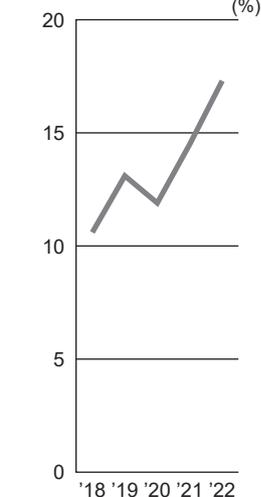
## Net income attributable to Murata Corporation

(Billions of yen)



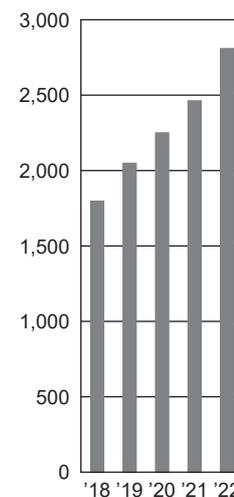
## Net income attributable to Murata Corporation / Net sales

(%)



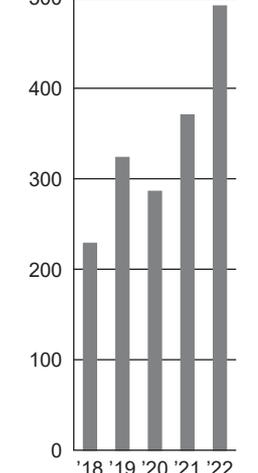
## Total assets

(Billions of yen)



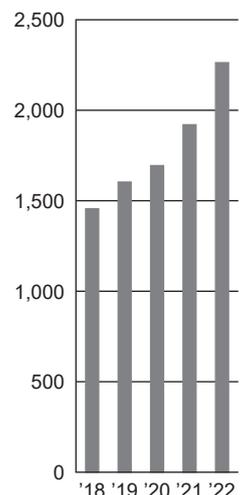
## Basic earnings attributable to Murata Corporation per share<sup>1</sup>

(Yen)



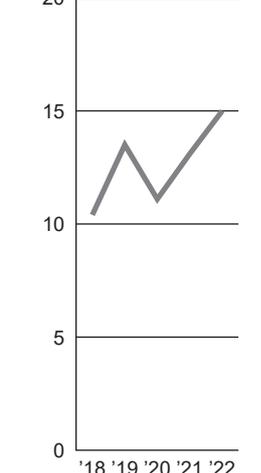
## Shareholders' equity

(Billions of yen)



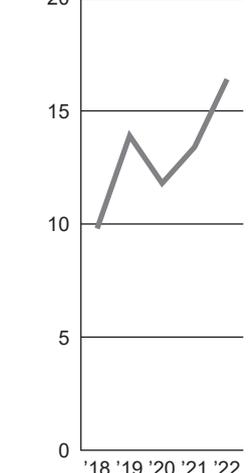
## Net income attributable to Murata Corporation / Shareholders' equity

(%)



## Income before income taxes / Total assets

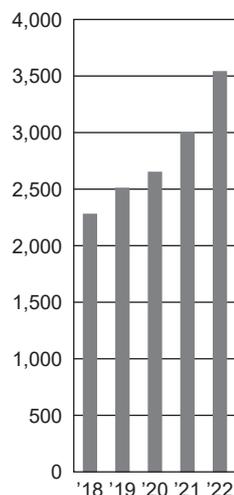
(%)



\*1 Based on the average number of common shares outstanding. The Company executed a three-for-one common stock split, effective April 1, 2019. Basic earnings attributable to Murata Corporation per share were calculated as if the relevant stock split was executed at the beginning of the previous consolidated fiscal year ended March 31, 2018. There are no potential dilutive securities.

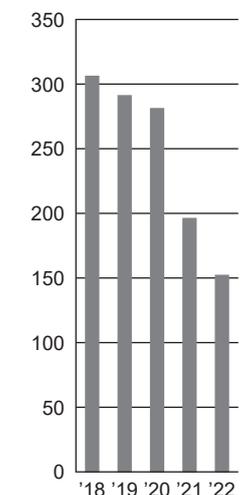
## Shareholders' equity per share<sup>2</sup>

(Yen)



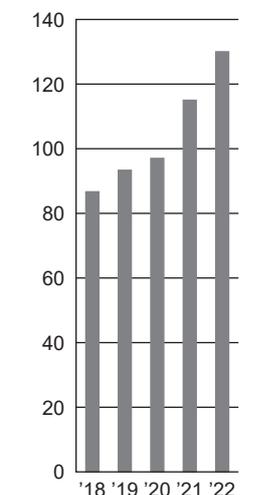
## Capital expenditures

(Billions of yen)



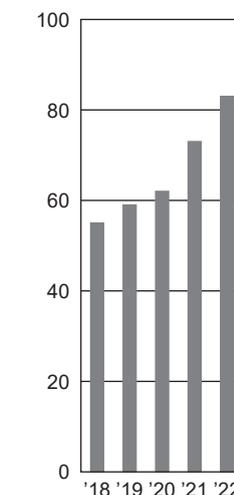
## Cash dividends per share<sup>3</sup>

(Yen)



## Total return<sup>4</sup>

(Billions of yen)



\*2 Based on the number of common shares outstanding at term-end. The Company executed a three-for-one common stock split, effective April 1, 2019. Shareholders' equity per share was calculated as if the relevant stock split was executed at the beginning of the previous consolidated fiscal year ended March 31, 2018.

\*3 The Company executed a three-for-one common stock split, effective April 1, 2019. Cash dividends per share for the years ended March 31, 2018 and 2019 were calculated as if the relevant stock split was executed at the beginning of the previous consolidated fiscal year ended March 31, 2018.

\*4 Total of dividend payments and share buyback.

# Productions, Orders, Backlogs, and Sales by Product

Murata Manufacturing Co., Ltd. and Subsidiaries  
Year ended March 31, 2022

|                                | Millions of yen | Component ratio | Ratio against the previous year | Thousands of U.S. dollars |
|--------------------------------|-----------------|-----------------|---------------------------------|---------------------------|
| 2022                           |                 |                 |                                 |                           |
| <b>Productions by Product</b>  |                 | %               | %                               |                           |
| Capacitors .....               | ¥ 857,046       | 44.7            | 36.7                            | \$ 7,024,967              |
| Piezoelectric Components ..... | 147,420         | 7.7             | 18.0                            | 1,208,361                 |
| Other Components .....         | 495,569         | 25.8            | 27.8                            | 4,062,041                 |
| Components Total .....         | 1,500,035       | 78.2            | 31.6                            | 12,295,369                |
| Modules .....                  | 417,538         | 21.8            | (15.4)                          | 3,422,442                 |
| Total .....                    | ¥1,917,573      | 100.0           | 17.4                            | \$15,717,811              |

\*1 Figures in the tables for each product are based on sales price to customers.

\*2 Capacitor's productions for this year increased drastically compared to the previous year. This is because of the increased sales of multilayer ceramic capacitors (MLCCs) for car electronics and personal computers (PCs).

\*3 The tables by product indicate productions, orders, backlogs, and sales of electronic components and related products.

|                                | Millions of yen | Component ratio | Ratio against the previous year | Thousands of U.S. dollars |
|--------------------------------|-----------------|-----------------|---------------------------------|---------------------------|
| 2022                           |                 |                 |                                 |                           |
| <b>Orders by Product</b>       |                 | %               | %                               |                           |
| Capacitors .....               | ¥ 823,478       | 43.4            | 16.5                            | \$ 6,749,820              |
| Piezoelectric Components ..... | 120,215         | 6.3             | (20.8)                          | 985,369                   |
| Other Components .....         | 479,544         | 25.3            | 5.7                             | 3,930,688                 |
| Components Total .....         | 1,423,237       | 75.0            | 8.4                             | 11,665,877                |
| Modules .....                  | 473,889         | 25.0            | (6.9)                           | 3,884,336                 |
| Total .....                    | ¥1,897,126      | 100.0           | 4.1                             | \$15,550,213              |

\* Figures in the tables for each product are based on sales price to customers.

|                                | Millions of yen | Component ratio | Ratio against the previous year | Thousands of U.S. dollars |
|--------------------------------|-----------------|-----------------|---------------------------------|---------------------------|
| 2022                           |                 |                 |                                 |                           |
| <b>Backlogs by Product</b>     |                 | %               | %                               |                           |
| Capacitors .....               | ¥227,942        | 43.7            | 20.1                            | \$1,868,377               |
| Piezoelectric Components ..... | 24,859          | 4.8             | (42.2)                          | 203,762                   |
| Other Components .....         | 146,225         | 28.0            | 15.0                            | 1,198,566                 |
| Components Total .....         | 399,026         | 76.5            | 10.9                            | 3,270,705                 |
| Modules .....                  | 122,798         | 23.5            | 64.9                            | 1,006,541                 |
| Total .....                    | ¥521,824        | 100.0           | 20.1                            | \$4,277,246               |

\*1 Figures in the tables for each product are based on sales price to customers.

\*2 Piezoelectric Component's backlogs for this year decreased drastically compared to the previous year. This is because of the decreased backlogs of SAW filters for smartphones.

\*3 Module's backlogs for this year increased drastically compared to the previous year. This is because of the increased backlogs of connectivity modules for IoT market and the increased backlogs of power supplies modules.

|                                | Millions of yen | Component ratio | Ratio against the previous year | Thousands of U.S. dollars |
|--------------------------------|-----------------|-----------------|---------------------------------|---------------------------|
| 2022                           |                 |                 |                                 |                           |
| <b>Sales by Product</b>        |                 | %               | %                               |                           |
| Capacitors .....               | ¥ 785,254       | 43.4            | 25.3                            | \$ 6,436,508              |
| Piezoelectric Components ..... | 138,357         | 7.7             | 7.0                             | 1,134,074                 |
| Other Components .....         | 460,443         | 25.4            | 18.8                            | 3,774,123                 |
| Components Total .....         | 1,384,054       | 76.5            | 21.0                            | 11,344,705                |
| Modules .....                  | 425,562         | 23.5            | (12.1)                          | 3,488,213                 |
| Total .....                    | ¥1,809,616      | 100.0           | 11.2                            | \$14,832,918              |

# Capital Expenditures

Murata Manufacturing Co., Ltd. and Subsidiaries  
Year ended March 31, 2022

1) Capital expenditures for the fiscal year ended March 31, 2022 amounted to ¥152,786 million (\$1,252,344 thousand).

Major capital expenditures included the expansion and rationalization of production facilities, acquisition of land and buildings and expansion of R&D facilities.

2) Major property, plant and equipment on a net book value basis at March 31, 2022 was as follows:

|  | Millions of yen |           |                         |                          | Total   |
|--|-----------------|-----------|-------------------------|--------------------------|---------|
|  | Land            | Buildings | Machinery and equipment | Construction in progress |         |
| <b>Parent Company</b>                            |                 |           |                         |                          |         |
| Plant, Office and other                          |                 |           |                         |                          |         |
| Head Office in Kyoto .....                       | ¥ 4,541         | ¥ 3,742   | ¥ 6,149                 | ¥ 86                     | ¥14,520 |
| Nagaoka Plant in Kyoto .....                     | 29              | 4,858     | 210                     | 531                      | 5,630   |
| Yokaichi Plant in Shiga .....                    | 575             | 20,736    | 11,773                  | 1,733                    | 34,819  |
| Yasu Division in Shiga .....                     | 7,515           | 33,083    | 18,979                  | 3,606                    | 63,184  |
| Yokohama Technical Center in Kanagawa .....      | 1,797           | 2,312     | 733                     | 10                       | 4,853   |
| Minato MIRAI Innovation Center in Kanagawa ..... | 10,526          | 33,278    | 3,248                   | 103                      | 47,156  |
| Other .....                                      | 7,693           | 569       | 45                      | —                        | 8,308   |

|  | Millions of yen |           |                         |                          | Total    |
|--|-----------------|-----------|-------------------------|--------------------------|----------|
|  | Land            | Buildings | Machinery and equipment | Construction in progress |          |
| <b>Domestic Subsidiaries</b>                 |                 |           |                         |                          |          |
| Company Name                                 |                 |           |                         |                          |          |
| Fukui Murata Manufacturing Co., Ltd. ....    | ¥4,422          | ¥54,971   | ¥55,188                 | ¥9,803                   | ¥124,384 |
| Izumo Murata Manufacturing Co., Ltd. ....    | 3,760           | 47,104    | 36,567                  | 4,152                    | 91,583   |
| Okayama Murata Manufacturing Co., Ltd. ....  | 857             | 41,148    | 25,828                  | 3,978                    | 71,811   |
| Kanazawa Murata Manufacturing Co., Ltd. .... | 2,650           | 29,618    | 22,548                  | 3,083                    | 57,899   |
| Toyama Murata Manufacturing Co., Ltd. ....   | 2,102           | 14,877    | 13,613                  | 1,481                    | 32,073   |
| Komoro Murata Manufacturing Co., Ltd. ....   | 773             | 4,492     | 9,934                   | 566                      | 15,765   |

|   | Millions of yen |           |                         |                          | Total    |
|---|-----------------|-----------|-------------------------|--------------------------|----------|
|   | Land            | Buildings | Machinery and equipment | Construction in progress |          |
| <b>Foreign Subsidiaries</b>                       |                 |           |                         |                          |          |
| Company Name                                      |                 |           |                         |                          |          |
| Wuxi Murata Electronics Co., Ltd. ....            | ¥ —             | ¥34,268   | ¥74,114                 | ¥ 8,719                  | ¥117,101 |
| Murata Energy Device Wuxi Co., Ltd. ....          | —               | 20,148    | 26,015                  | 497                      | 46,660   |
| Murata Electronics Singapore (Pte.) Ltd. ....     | 4,018           | 9,928     | 28,340                  | 3,463                    | 45,749   |
| Philippine Manufacturing Co. of Murata, Inc. .... | 1               | 9,307     | 18,058                  | 12,861                   | 40,227   |
| Murata Electronics (Thailand), Ltd. ....          | 5,329           | 9,611     | 12,846                  | 6,715                    | 34,501   |
| Shenzhen Murata Technology Co., Ltd. ....         | —               | 13,398    | 17,751                  | 97                       | 31,246   |

# Consolidated Balance Sheets

Murata Manufacturing Co., Ltd. and Subsidiaries  
At March 31, 2022 and 2021

| ASSETS  | Millions of yen    |                    | Thousands of<br>U.S. dollars (Note 2) |
|---|--------------------|--------------------|---------------------------------------|
|   | 2022               | 2021               | 2022                                  |
| <b>Current assets:</b>  |                    |                    |                                       |
| Cash .....  | ¥ 370,388          | ¥ 363,979          | \$ 3,035,967                          |
| Short-term investments .....  | 174,074            | 64,218             | 1,426,836                             |
| Marketable securities (Note 3) .....  | 23,979             | 22,599             | 196,549                               |
| Notes and accounts receivable:  |                    |                    |                                       |
| Trade notes .....   | 0                  | 25                 | 0                                     |
| Trade accounts .....  | 360,517            | 342,260            | 2,955,058                             |
| Allowance for doubtful notes and accounts .....   | (2,207)            | (1,414)            | (18,090)                              |
| Inventories (Note 4) .....  | 464,723            | 361,331            | 3,809,205                             |
| Prepaid expenses and other .....  | 43,732             | 31,182             | 358,459                               |
| Total current assets .....  | <u>1,435,206</u>   | <u>1,184,180</u>   | <u>11,763,984</u>                     |
| <b>Property, plant and equipment:</b>   |                    |                    |                                       |
| Land .....  | 81,213             | 73,359             | 665,680                               |
| Buildings .....   | 789,142            | 741,346            | 6,468,377                             |
| Machinery and equipment, tools, dies, furniture and fixtures, and autos and trucks..... | 1,530,121          | 1,418,356          | 12,541,976                            |
| Construction in progress .....  | 89,723             | 100,277            | 735,434                               |
| Total .....   | <u>2,490,199</u>   | <u>2,333,338</u>   | <u>20,411,467</u>                     |
| Accumulated depreciation .....  | (1,405,460)        | (1,286,598)        | (11,520,164)                          |
| Operating lease right-of-use assets (Note 13) .....                                     | 31,863             | 32,098             | 261,172                               |
| Net property, plant and equipment .....   | <u>1,116,602</u>   | <u>1,078,838</u>   | <u>9,152,475</u>                      |
| <b>Investments and other assets:</b>  |                    |                    |                                       |
| Investments (Note 3) .....  | 34,618             | 41,438             | 283,754                               |
| Intangible assets (Note 17) .....   | 47,141             | 33,524             | 386,402                               |
| Goodwill (Note 17) .....  | 118,014            | 71,058             | 967,328                               |
| Deferred income taxes (Note 10) .....   | 26,562             | 37,796             | 217,721                               |
| Other (Note 6) .....  | 31,028             | 15,427             | 254,328                               |
| Total investments and other assets .....  | <u>257,363</u>     | <u>199,243</u>     | <u>2,109,533</u>                      |
| Total assets .....  | <u>¥ 2,809,171</u> | <u>¥ 2,462,261</u> | <u>\$ 23,025,992</u>                  |

See notes to consolidated financial statements.

| LIABILITIES AND SHAREHOLDERS' EQUITY  | Millions of yen    |             | Thousands of<br>U.S. dollars (Note 2) |
|---|--------------------|-------------|---------------------------------------|
|   | 2022               | 2021        | 2022                                  |
| <b>Current liabilities:</b>   |                    |             |                                       |
| Short-term borrowings (Note 5) .....  | ¥ —                | ¥ 97        | \$ —                                  |
| Trade accounts payable .....  | 93,842             | 85,927      | 769,197                               |
| Current portion of bonds (Note 5) .....   | —                  | 39,982      | —                                     |
| Accrued payroll and bonuses .....   | 63,997             | 52,909      | 524,566                               |
| Income taxes payable .....  | 59,228             | 41,525      | 485,475                               |
| Accrued expenses and other (Notes 6, 9 and 15) .....  | 97,816             | 90,516      | 801,770                               |
| Current operating lease liabilities (Note 13) .....   | 6,375              | 6,955       | 52,254                                |
| Total current liabilities .....   | <b>321,258</b>     | 317,911     | <b>2,633,262</b>                      |
| <b>Long-term liabilities:</b>   |                    |             |                                       |
| Bonds (Note 5).....   | 109,901            | 109,853     | 900,828                               |
| Long-term debt (Note 5) .....   | 1,078              | 772         | 8,836                                 |
| Termination and retirement benefits (Note 6) .....  | 64,566             | 74,005      | 529,230                               |
| Deferred income taxes (Note 10) .....   | 13,233             | 7,603       | 108,467                               |
| Noncurrent operating lease liabilities (Note 13) .....  | 25,627             | 25,051      | 210,057                               |
| Other .....   | 9,596              | 5,421       | 78,656                                |
| Total long-term liabilities .....   | <b>224,001</b>     | 222,705     | <b>1,836,074</b>                      |
| <b>Commitments</b> (Note 12)  |                    |             |                                       |
| <b>Murata Corporation's shareholders' equity</b> (Notes 7 and 19):  |                    |             |                                       |
| Common stock (authorized 1,743,000,000 shares in 2022 and 2021;<br>issued 675,814,281 shares in 2022 and 2021)..... | 69,444             | 69,444      | 569,213                               |
| Capital surplus .....   | 121,004            | 120,880     | 991,836                               |
| Retained earnings .....   | 2,024,368          | 1,786,660   | 16,593,180                            |
| Accumulated other comprehensive income (loss) (Note 8):   |                    |             |                                       |
| Unrealized gains (losses) on securities .....   | (43)               | (32)        | (352)                                 |
| Pension liability adjustments (Note 6) .....  | (1,963)            | (14,814)    | (16,090)                              |
| Foreign currency translation adjustments .....  | 104,324            | 12,219      | 855,114                               |
| Total accumulated other comprehensive income (loss) .....   | 102,318            | (2,627)     | 838,672                               |
| Treasury stock, at cost 35,982,533 shares in 2022 and<br>35,998,818 shares in 2021 .....                            | (53,538)           | (53,552)    | (438,835)                             |
| Total Murata Corporation's shareholders' equity .....   | <b>2,263,596</b>   | 1,920,805   | <b>18,554,066</b>                     |
| <b>Noncontrolling interests</b> .....   | <b>316</b>         | 840         | <b>2,590</b>                          |
| Total equity .....  | <b>2,263,912</b>   | 1,921,645   | <b>18,556,656</b>                     |
| Total liabilities and equity .....  | <b>¥ 2,809,171</b> | ¥ 2,462,261 | <b>\$ 23,025,992</b>                  |

See notes to consolidated financial statements.

# Consolidated Statements of Income

Murata Manufacturing Co., Ltd. and Subsidiaries  
Years ended March 31, 2022, 2021 and 2020

|   | Millions of yen   |            |            | Thousands of<br>U.S. dollars (Note 2) |
|---|-------------------|------------|------------|---------------------------------------|
|   | 2022              | 2021       | 2020       | 2022                                  |
| <b>Net sales</b> (Note 9):  | <b>¥1,812,521</b> | ¥1,630,193 | ¥1,534,045 | <b>\$14,856,730</b>                   |
| <b>Operating costs and expenses</b> (Note 6):                           |                   |            |            |                                       |
| Cost of sales   | 1,044,292         | 1,007,992  | 952,583    | 8,559,771                             |
| Selling, general and administrative                                     | 232,872           | 203,680    | 229,587    | 1,908,787                             |
| Research and development  | 111,297           | 101,727    | 102,486    | 912,270                               |
| Impairment losses on goodwill (Note 17):                                | —                 | 3,554      | 3,934      | —                                     |
| Total operating costs and expenses                                      | 1,388,461         | 1,316,953  | 1,288,590  | 11,380,828                            |
| <b>Other operating income</b>   | —                 | —          | 7,792      | —                                     |
| <b>Operating income</b>   | <b>424,060</b>    | 313,240    | 253,247    | <b>3,475,902</b>                      |
| <b>Other income (expenses):</b>   |                   |            |            |                                       |
| Interest and dividend income  | 1,193             | 1,667      | 4,017      | 9,779                                 |
| Interest expense  | (318)             | (384)      | (512)      | (2,607)                               |
| Foreign currency exchange gain (loss)                                   | 263               | (10,237)   | (3,614)    | 2,156                                 |
| Other-net   | 7,504             | 12,131     | 894        | 61,508                                |
| Other income (expenses)-net   | 8,642             | 3,177      | 785        | 70,836                                |
| <b>Income before income taxes</b>                                       | <b>432,702</b>    | 316,417    | 254,032    | <b>3,546,738</b>                      |
| <b>Income taxes</b> (Note 10):  |                   |            |            |                                       |
| Current   | 116,610           | 80,476     | 69,127     | 955,820                               |
| Deferred  | 2,213             | (1,084)    | 1,923      | 18,139                                |
| Provision for income taxes  | 118,823           | 79,392     | 71,050     | 973,959                               |
| <b>Net income</b>   | <b>313,879</b>    | 237,025    | 182,982    | <b>2,572,779</b>                      |
| <b>Less: Net income (loss) attributable to noncontrolling interests</b> | <b>(245)</b>      | (32)       | (30)       | <b>(2,008)</b>                        |
| <b>Net income attributable to Murata Corporation</b>                    | <b>¥ 314,124</b>  | ¥ 237,057  | ¥ 183,012  | <b>\$ 2,574,787</b>                   |

## Amounts per share (Note 11):

|   | Yen     |         |         | U.S. dollars (Note 2) |
|---|---------|---------|---------|-----------------------|
| Basic earnings attributable to Murata Corporation per share.... | ¥490.95 | ¥370.51 | ¥286.05 | \$ 4.02               |
| Cash dividends per share  | ¥120.00 | ¥105.00 | ¥187.00 | \$ 0.98               |

See notes to consolidated financial statements.

\* The Company executed a three-for-one common stock split, effective April 1, 2019.

\* Cash dividends per share for the fiscal year ended March 31, 2020 consists of the amount of the year-end dividend for the record date of March 31, 2019 (¥140 (\$1.29) per share (before the relevant stock split)) and the amount of the interim dividend for the record date of September 30, 2019 (¥47 (\$0.43) per share (after the relevant stock split)).

# Consolidated Statements of Comprehensive Income

Murata Manufacturing Co., Ltd. and Subsidiaries  
Years ended March 31, 2022, 2021 and 2020

|   | Millions of yen  |           |           | Thousands of<br>U.S. dollars (Note 2) |
|---|------------------|-----------|-----------|---------------------------------------|
|   | 2022             | 2021      | 2020      | 2022                                  |
| <b>Net income</b>   | <b>¥ 313,879</b> | ¥ 237,025 | ¥ 182,982 | <b>\$2,572,779</b>                    |
| <b>Other comprehensive income (loss), net of tax</b> (Note 8):                    |                  |           |           |                                       |
| Unrealized gains (losses) on securities   | (11)             | 29        | (107)     | (90)                                  |
| Pension liability adjustments   | 12,851           | 11,185    | (4,425)   | 105,336                               |
| Foreign currency translation adjustments  | 92,224           | 45,568    | (28,588)  | 755,934                               |
| Other comprehensive income (loss)   | 105,064          | 56,782    | (33,120)  | 861,180                               |
| <b>Comprehensive income</b>   | <b>418,943</b>   | 293,807   | 149,862   | <b>3,433,959</b>                      |
| <b>Less: Comprehensive income (loss) attributable to noncontrolling interests</b> | <b>(126)</b>     | 41        | (88)      | <b>(1,033)</b>                        |
| <b>Comprehensive income attributable to Murata Corporation</b>                    | <b>¥ 419,069</b> | ¥ 293,766 | ¥ 149,950 | <b>\$3,434,992</b>                    |

See notes to consolidated financial statements.

# Consolidated Statements of Shareholders' Equity

Murata Manufacturing Co., Ltd. and Subsidiaries  
Years ended March 31, 2022, 2021 and 2020

|  | Number of common shares issued | Millions of yen |                  |                   |   |                  |                       |                          |                   |
|--|--------------------------------|-----------------|------------------|-------------------|---|------------------|-----------------------|--------------------------|-------------------|
|  |                                | Common stock    | Capital surplus  | Retained earnings | Accumulated other comprehensive income (loss) | Treasury stock   | Controlling interests | Noncontrolling interests | Total equity      |
| <b>Balance at March 31, 2019</b> .....                           | 675,814,281                    | ¥69,444         | ¥ 120,702        | ¥1,493,697        | ¥ (26,273)                                    | ¥(53,594)        | ¥1,603,976            | ¥ 564                    | ¥1,604,540        |
| Purchases of treasury stock at cost ....                         |                                |                 |                  |                   |   | (12)             | (12)                  |                          | (12)              |
| Disposal of treasury stock .....                                 |                                |                 | 1                |                   |   | 0                | 1                     |                          | 1                 |
| Net income .....   |                                |                 |                  | 183,012           |   |                  | 183,012               | (30)                     | 182,982           |
| Cash dividends .....   |                                |                 |                  | (59,926)          |   |                  | (59,926)              | (9)                      | (59,935)          |
| Other comprehensive income (loss), net of tax (Note 8) .....     |                                |                 |                  |                   | (33,062)                                      |                  | (33,062)              | (58)                     | (33,120)          |
| Restricted stock compensation.....                               |                                |                 | 92               |                   |   | 43               | 135                   |                          | 135               |
| Equity transactions with noncontrolling interests and other..... |                                |                 | (20)             |                   |   |                  | (20)                  | 236                      | 216               |
| <b>Balance at March 31, 2020</b> .....                           | 675,814,281                    | ¥69,444         | ¥ 120,775        | ¥1,616,783        | ¥ (59,335)                                    | ¥(53,563)        | ¥1,694,104            | ¥ 703                    | ¥1,694,807        |
| Purchases of treasury stock at cost ....                         |                                |                 |                  |                   |   | (21)             | (21)                  |                          | (21)              |
| Disposal of treasury stock .....                                 |                                |                 | 1                |                   |   | 0                | 1                     |                          | 1                 |
| Net income .....   |                                |                 |                  | 237,057           |   |                  | 237,057               | (32)                     | 237,025           |
| Cash dividends .....   |                                |                 |                  | (67,180)          |   |                  | (67,180)              | (3)                      | (67,183)          |
| Other comprehensive income (loss), net of tax (Note 8) .....     |                                |                 |                  |                   | 56,708  |                  | 56,708                | 74                       | 56,782            |
| Restricted stock compensation.....                               |                                |                 | 104              |                   |   | 32               | 136                   |                          | 136               |
| Equity transactions with noncontrolling interests and other..... |                                |                 |                  |                   |   |                  |                       | 98                       | 98                |
| <b>Balance at March 31, 2021</b> .....                           | 675,814,281                    | ¥69,444         | ¥ 120,880        | ¥1,786,660        | ¥ (2,627)                                     | ¥(53,552)        | ¥1,920,805            | ¥ 840                    | ¥1,921,645        |
| Purchases of treasury stock at cost ....                         |                                |                 |                  |                   |   | (13)             | (13)                  |                          | (13)              |
| Disposal of treasury stock .....                                 |                                |                 | 1                |                   |   | 0                | 1                     |                          | 1                 |
| Net income .....   |                                |                 |                  | 314,124           |   |                  | 314,124               | (245)                    | 313,879           |
| Cash dividends .....   |                                |                 |                  | (76,779)          |   |                  | (76,779)              | (36)                     | (76,815)          |
| Other comprehensive income (loss), net of tax (Note 8) .....     |                                |                 |                  |                   | 104,945                                       |                  | 104,945               | 119                      | 105,064           |
| Restricted stock compensation.....                               |                                |                 | 120              |                   |   | 27               | 147                   |                          | 147               |
| Equity transactions with noncontrolling interests and other..... |                                |                 | 3                | 363               |   |                  | 366                   | (362)                    | 4                 |
| <b>Balance at March 31, 2022</b> .....                           | <u>675,814,281</u>             | <u>¥69,444</u>  | <u>¥ 121,004</u> | <u>¥2,024,368</u> | <u>¥ 102,318</u>                              | <u>¥(53,538)</u> | <u>¥2,263,596</u>     | <u>¥ 316</u>             | <u>¥2,263,912</u> |

|   | Thousands of U.S. dollars (Note 2) |                   |                      |   |                     |                       |                          |                      |
|---|------------------------------------|-------------------|----------------------|---|---------------------|-----------------------|--------------------------|----------------------|
|   | Common stock                       | Capital surplus   | Retained earnings    | Accumulated other comprehensive income (loss) | Treasury stock      | Controlling interests | Noncontrolling interests | Total equity         |
| <b>Balance at March 31, 2021</b> .....                            | \$ 569,213                         | \$ 990,820        | \$ 14,644,754        | \$ (21,533)                                   | \$ (438,951)        | \$ 15,744,303         | \$ 6,885                 | \$ 15,751,188        |
| Purchases of treasury stock at cost ....                          |                                    |                   |                      |   | (105)               | (105)                 |                          | (105)                |
| Disposal of treasury stock .....                                  |                                    | 8                 |                      |   | 0                   | 8                     |                          | 8                    |
| Net income .....  |                                    |                   | 2,574,787            |   |                     | 2,574,787             | (2,008)                  | 2,572,779            |
| Cash dividends .....  |                                    |                   | (629,336)            |   |                     | (629,336)             | (295)                    | (629,631)            |
| Other comprehensive income (loss), net of tax (Note 8) .....      |                                    |                   |                      | 860,205                                       |                     | 860,205               | 975                      | 861,180              |
| Restricted stock compensation.....                                |                                    | 983               |                      |   | 221                 | 1,204                 |                          | 1,204                |
| Equity transactions with noncontrolling interests and other ..... |                                    | 25                | 2,975                |   |                     | 3,000                 | (2,967)                  | 33                   |
| <b>Balance at March 31, 2022</b> .....                            | <u>\$ 569,213</u>                  | <u>\$ 991,836</u> | <u>\$ 16,593,180</u> | <u>\$ 838,672</u>                             | <u>\$ (438,835)</u> | <u>\$ 18,554,066</u>  | <u>\$ 2,590</u>          | <u>\$ 18,556,656</u> |

See notes to consolidated financial statements.

\* The Company executed a three-for-one common stock split, effective April 1, 2019. The number of common shares outstanding was calculated as if the relevant stock split was executed at the end of the consolidated fiscal year ended March 31, 2019.

# Consolidated Statements of Cash Flows

Murata Manufacturing Co., Ltd. and Subsidiaries  
Years ended March 31, 2022, 2021 and 2020

|  | Millions of yen  |                  |                  | Thousands of<br>U.S. dollars<br>(Note 2) |
|--|------------------|------------------|------------------|--|
|  | 2022             | 2021             | 2020             | 2022                                     |
| <b>Operating activities:</b>   |                  |                  |                  |  |
| Net income .....   | ¥ 313,879        | ¥ 237,025        | ¥ 182,982        | \$ 2,572,779                             |
| Adjustments to reconcile net income to net cash provided<br>by operating activities: |                  |                  |                  |  |
| Depreciation and amortization .....  | 155,583          | 143,074          | 140,267          | 1,275,271                                |
| Losses on sales and disposals of property, plant and equipment ....                  | 911              | 1,054            | 2,477            | 7,467                                    |
| Impairment losses on long-lived assets (Note 14).....                                | 2,526            | 1,531            | 23,756           | 20,705                                   |
| Impairment losses on goodwill (Note 17).....   | —                | 3,554            | 3,934            | —  |
| Provision for termination and retirement benefits, less payments .....               | (5,059)          | 4,918            | 2,719            | (41,467)                                 |
| Deferred income taxes .....  | 2,213            | (1,084)          | 1,923            | 18,139                                   |
| Changes in assets and liabilities:   |                  |                  |                  |  |
| (Increase) decrease in trade notes and accounts receivable..                         | 11,637           | (42,560)         | (14,481)         | 95,385                                   |
| (Increase) decrease in inventories .....   | (81,363)         | (16,027)         | 8,680            | (666,910)                                |
| (Increase) decrease in prepaid expenses and other .....                              | (9,857)          | 4,644            | (4,185)          | (80,795)                                 |
| Increase (decrease) in trade notes and accounts payable ....                         | 3,507            | 4,353            | 4,492            | 28,746                                   |
| Increase (decrease) in accrued payroll and bonuses .....                             | 9,081            | 6,986            | 2,209            | 74,434                                   |
| Increase (decrease) in income taxes payable .....                                    | 16,601           | 12,636           | (9,631)          | 136,074                                  |
| Increase (decrease) in accrued expenses and other .....                              | 914              | 19,755           | (690)            | 7,492                                    |
| Other-net .....  | 885              | (6,288)          | 5,882            | 7,254                                    |
| Net cash provided by operating activities .....                                      | 421,458          | 373,571          | 350,334          | 3,454,574                                |
| <b>Investing activities:</b>   |                  |                  |                  |  |
| Capital expenditures .....   | (150,531)        | (199,876)        | (285,935)        | (1,233,861)                              |
| Payment for purchases of marketable securities, investments and other ....           | (38,941)         | (26,542)         | (27,018)         | (319,189)                                |
| Maturities and sales of marketable securities, investments and other ....            | 34,335           | 42,705           | 30,666           | 281,435                                  |
| Increase in long-term deposits and loans.....  | (81)             | —                | —                | (664)                                    |
| Decrease in long-term deposits and loans.....  | 5,476            | 5,827            | 5,913            | 44,885                                   |
| (Increase) decrease in short-term investments .....                                  | (16,689)         | 23,299           | (10,781)         | (136,795)                                |
| Acquisitions of businesses, net of cash acquired (Note 16)...                        | (48,802)         | —                | (479)            | (400,016)                                |
| Other-net .....  | 2,933            | 4,312            | 3,203            | 24,041                                   |
| Net cash used in investing activities .....  | (212,300)        | (150,275)        | (284,431)        | (1,740,164)                              |
| <b>Financing activities:</b>   |                  |                  |                  |  |
| Net increase (decrease) in short-term borrowings .....                               | (91)             | (50,908)         | 27,993           | (746)                                    |
| Proceeds from long-term debt .....   | 357              | 249              | 98               | 2,926                                    |
| Repayment of long-term debt .....  | (6)              | (136)            | (211)            | (49)                                     |
| Proceeds from issuance of bonds (Note 5).....  | —                | —                | 49,889           | —  |
| Repayment of bonds (Note 5).....   | (40,000)         | —                | —                | (327,869)                                |
| Dividends paid .....   | (76,779)         | (67,180)         | (59,926)         | (629,336)                                |
| Other-net .....  | (986)            | (214)            | (193)            | (8,082)                                  |
| Net cash provided by (used in) financing activities .....                            | (117,505)        | (118,189)        | 17,650           | (963,156)                                |
| <b>Effect of exchange rate changes on cash and cash equivalents ....</b>             | <b>12,720</b>    | <b>272</b>       | <b>962</b>       | <b>104,262</b>                           |
| <b>Net increase (decrease) in cash and cash equivalents ....</b>                     | <b>104,373</b>   | <b>105,379</b>   | <b>84,515</b>    | <b>855,516</b>                           |
| <b>Cash and cash equivalents at beginning of year .....</b>                          | <b>407,699</b>   | <b>302,320</b>   | <b>217,805</b>   | <b>3,341,795</b>                         |
| <b>Cash and cash equivalents at end of year .....</b>                                | <b>¥ 512,072</b> | <b>¥ 407,699</b> | <b>¥ 302,320</b> | <b>\$ 4,197,311</b>                      |
| <b>Additional cash flow information:</b>   |                  |                  |                  |  |
| Interest paid .....  | ¥ 302            | ¥ 409            | ¥ 533            | \$ 2,475                                 |
| Income taxes paid .....  | 96,271           | 65,634           | 79,528           | 789,107                                  |
| <b>Additional cash and cash equivalents information:</b>                             |                  |                  |                  |  |
| Cash .....   | ¥ 370,388        | ¥ 363,979        | ¥ 239,656        | \$ 3,035,967                             |
| Short-term investments .....   | 174,074          | 64,218           | 106,950          | 1,426,836                                |
| Short-term investments with the original maturities over 3 months ....               | (32,390)         | (20,498)         | (44,286)         | (265,492)                                |
| Cash and cash equivalents at end of year .....                                       | ¥ 512,072        | ¥ 407,699        | ¥ 302,320        | \$ 4,197,311                             |

See notes to consolidated financial statements.

# Notes to Consolidated Financial Statements

---

Murata Manufacturing Co., Ltd. and Subsidiaries

---

## 1. Summary of Significant Accounting Policies

### (a) Nature of operations

Murata Manufacturing Co., Ltd. (the "Company") and subsidiaries (together the "Companies") are engaged in the development, manufacturing, and sale of electronic components (Components and Modules) in numerous countries, including Japan, North America, Greater China, certain other Asian countries, and European countries as its primary markets. Components consist of Capacitors, Piezoelectric Components, and Other Components. The Companies' products are sold mainly to electronics companies for use as components in telecommunication, computer, audio, video, automotive electronics, and other electronic products.

### (b) Basis of financial statements

The consolidated financial statements, stated in Japanese yen, reflect certain adjustments, not recorded on the books of account, to present these statements in accordance with accounting principles generally accepted in the United States of America.

The Companies adopt Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 105, "Generally Accepted Accounting Principles" in the United States of America.

The principal adjustments to amounts recorded in the Companies' books of account include the measurement of net periodic cost for defined benefit retirement plans, the accrual of compensated absences, and the provision for deferred income taxes relating to these adjustments.

### (c) Principles of consolidation

The consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries. All significant intercompany balances and transactions are eliminated in consolidation. Investments in 20% to 50%-owned companies are accounted for by the equity method.

### (d) Short-term investments, cash and cash equivalents

Short-term investments include time deposits which may be withdrawn on demand without diminution of principal, and commercial paper, which is a highly-liquid investment.

The Companies consider cash and short-term investments with original maturities of 3 months or less as cash and cash equivalents.

### (e) Marketable securities and investments

Under ASC 320, "Investments - Debt Securities", ASC 321, "Investments - Equity Securities", and ASC 825 "Financial Instruments", the Companies classify debt securities as available-for-sale and carry them at fair value with a corresponding recognition of the net unrealized holding gains or losses (net of tax) as a separate component of shareholders' equity, except investments whose unrealized holding gains and losses are included in net income by electing the fair value option. Equity investments (except those accounted for under the equity method or those that result in consolidation of the investee) are measured at fair value with changes in fair value recognized in net income. The Companies measure non-marketable equity securities without readily determinable fair value at cost, minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for identical or similar investments of the same issuer. Gains and losses on sales of investments are computed on an average cost basis. The Companies review the fair value of their available-for-sale debt securities on a regular basis to determine if the fair value of any individual available-for-sale debt securities has declined below its cost or amortized cost and if such decline is other-than-temporary. A determination of whether a decline in fair value represents an other-than-temporary impairment is based on criteria that include the extent to which the security's carrying value exceeds its fair value, the duration of the market decline, and the Companies' requirement and intent to hold or sell the security. Losses from other-than-temporary impairments, if any, are charged to income as incurred.

### (f) Inventories

Inventories are stated at the lower of cost, which is determined principally by the average cost method, or net realizable value.

---

**(g) Property, plant and equipment**

Property, plant and equipment is stated at cost. Depreciation of property, plant and equipment is computed using the straight-line method based on the estimated useful lives of the assets. The range of useful lives is principally from 10 to 50 years for buildings and from 4 to 17 years for machinery and equipment, and autos and trucks.

**(h) Termination and retirement benefits**

Termination and retirement benefits are accounted for in accordance with ASC 715, "Compensation - Retirement Benefits".

**(i) Revenue recognition**

The Companies account for revenue recognition in accordance with ASC 606, "Revenue from Contracts with Customers". The Companies recognize revenue based on the following five-step model:

- Step 1: Identify the contract with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when the entity satisfies a performance obligation

The Companies mainly sell electric components including Components (Capacitors, Piezoelectric Components and Other Components) and Modules and related products. Revenue from sales of products is recognized upon delivery of the products because the customer obtains control of the products upon delivery, at which time the Companies determine that the performance obligation to be satisfied. Revenue is measured at the consideration promised in a contract with a customer, less estimated discounts, rebates, returned products and other items.

**(j) Advertising expenses**

Advertising costs are expensed as incurred. Advertising expenses for the years ended March 31, 2022, 2021, and 2020 were ¥3,265 million (\$26,762 thousand), ¥3,196 million, and ¥3,406 million, respectively.

---

**(k) Taxes on income**

The Companies account for income taxes in accordance with the provisions of ASC 740, "Income Taxes". Under ASC 740, deferred tax assets and liabilities are computed based on the differences between the financial statement and income tax bases of assets and liabilities. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. A valuation allowance is recognized to reduce the deferred tax assets to the amount that is considered more likely than not to be realized.

Regarding undistributed earnings of subsidiaries, the Companies recognize deferred tax liabilities for the taxable portion of future dividends receivable under the current tax system. The Companies recognize no deferred tax liability for the non-taxable portion because the tax system treats the majority of dividends receivable the Company receives from subsidiaries as non-taxable.

The Companies account for uncertainty in income taxes in accordance with ASC 740. In accordance with this statement, the Companies recognize the financial statement effects of tax positions when they are more likely than not, based on the technical merits, that the tax positions will be sustained upon examination by the tax authorities. Benefits from tax positions that meet the more likely than not recognition threshold are measured at the largest amount of benefit that is greater than 50% likely to be realized upon ultimate settlement with the related tax authorities.

**(l) Earnings per share**

The Companies account for earnings per share in accordance with ASC 260, "Earnings Per Share". Diluted earnings attributable to Murata Corporation per share, if applicable, reflect the potential dilution from potential shares outstanding such as shares issuable upon the exercise of stock options. A reconciliation of the numerator and denominator of the basic and diluted earnings attributable to Murata Corporation per share computation is included in Note 11.

**(m) Fair value measurements**

The Companies account for fair value measurements in accordance with ASC 820, "Fair Value Measurement". ASC 820 clarifies the definitions of fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

**(n) Derivatives**

The Companies account for their derivative instruments and hedging activities in accordance with ASC 815, "Derivatives and Hedging". ASC 815 establishes accounting and reporting standards for derivative instruments and for hedging activities, and requires that an entity recognize all derivatives as either assets or liabilities in the consolidated balance sheet and measure those instruments at fair value.

Changes in fair value of a derivative that is highly effective and that is designated and qualifies as a foreign currency and material procurement cash flow hedge are recorded in other comprehensive income (loss) until earnings are affected by the variability in cash flows of the designated hedged item.

**(o) Stock-based compensation**

The Companies account for stock-based compensation in accordance with ASC 718, "Compensation - Stock Compensation". ASC 718 requires that an entity measure stock-based compensation cost at the grant date, based on the fair value of the award, and recognize the cost over the requisite service period.

**(p) Shipping and handling costs**

Shipping and handling costs which are included in selling, general and administrative expenses for the years ended March 31, 2022, 2021, and 2020 were ¥18,365 million (\$150,533 thousand), ¥15,889 million, and ¥13,063 million, respectively.

**(q) Impairment or disposal of long-lived assets**

The Companies account for impairment or disposal of long-lived assets and discontinued operations in accordance with ASC 360, "Property, Plant, and Equipment". This statement applies to all long-lived assets. The Companies' long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of assets may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an operating asset group to the estimated undiscounted future cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount exceeds the fair value of the assets. If the Companies determine to dispose of assets, depreciation estimates for the assets shall be revised to reflect those remaining useful lives. Assets classified as held for sale shall be measured at the lower of its carrying amount or fair value less cost to sell.

---

**(r) Acquisitions**

The Companies account for business acquisitions in accordance with ASC 805, "Business Combinations". In accordance with this statement, the Companies use the acquisition method of accounting, which requires the measurement of the fair value of all of the assets and liabilities of an acquired company, including noncontrolling interests. The Companies recognize goodwill at the acquisition date, measured as the excess of the total acquisition price over the net identifiable assets acquired. Acquisition-related costs are accounted for as expenses in the periods in which the costs are incurred and the services are received.

**(s) Goodwill and other intangible assets**

The Companies account for goodwill and other intangible assets in accordance with ASC 350, "Intangibles - Goodwill and Other". In accordance with this statement, goodwill is not amortized and is instead tested at least annually for impairment and between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value below its carrying amount. Intangible assets that have finite useful lives will continue to be amortized over their useful lives.

This statement also requires that an intangible asset that is determined to have an indefinite useful life is not amortized, but is instead tested at least annually for impairment until its useful life is determined to be no longer indefinite.

In January 2017, the FASB issued Accounting Standards Update ("ASU") No. 2017-04, "Intangibles - Goodwill and Other: Simplifying the Test for Goodwill Impairment". The ASU eliminates Step 2 from the goodwill impairment test, which measures a goodwill impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. Instead, the ASU requires if the carrying amount of a reporting unit exceeds its fair value, an impairment loss shall be recognized in an amount equal to that excess, limited to the total amount of goodwill allocated to that reporting unit. The Companies early adopted the ASU from the year ended March 31, 2018.

**(t) Use of estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**(u) New accounting standards**

Recently issued accounting guidance not yet adopted

**Financial Instruments**

In June 2016, the FASB issued ASU No. 2016-13, "Financial Instruments - Credit Losses: Measurement of Credit Losses on Financial Instruments". Further, In November 2019, the FASB issued ASU No. 2019-10, "Financial Instruments - Credit Losses, Derivatives and Hedging, and Leases: Effective Dates". The ASU introduces a new impairment model based on expected losses rather than incurred losses. Under this current expected credit loss model, an entity would recognize as an allowance its estimate of the contractual cash flows not expected to be collected. The ASU is effective for annual reporting periods (including interim reporting periods within those periods) beginning after December 15, 2022. The Companies will adopt the ASU from the fiscal year beginning April 1, 2023. The Companies are currently evaluating the effect that the adoption of this guidance will have on their consolidated financial statements.

**2. Translation of Japanese Yen Amounts into U.S. Dollar Amounts**

The consolidated financial statements are stated in Japanese yen, the currency of the country in which the Company is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside of Japan and have been made at the rate of ¥122 to \$1, the approximate rate of exchange at March 31, 2022. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at the above or any other rate.

**3. Marketable Securities and Investments**

The cost and amortized cost, gross unrealized gains, gross unrealized losses, and fair values for available-for-sale debt securities by major security type, at March 31, 2022 and 2021 were as follows:

|                               | Millions of yen         |                        |                         |            |
|-------------------------------|-------------------------|------------------------|-------------------------|------------|
|                               | 2022                    |                        |                         |            |
|                               | Cost and Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| Private debt securities ..... | ¥29,444                 | ¥0                     | ¥62                     | ¥29,382    |

|                               | Millions of yen         |                        |                         |            |
|-------------------------------|-------------------------|------------------------|-------------------------|------------|
|                               | 2021                    |                        |                         |            |
|                               | Cost and Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| Private debt securities ..... | ¥30,429                 | ¥13                    | ¥60                     | ¥30,382    |

|                               | Thousands of U.S. dollars |                        |                         |            |
|-------------------------------|---------------------------|------------------------|-------------------------|------------|
|                               | 2022                      |                        |                         |            |
|                               | Cost and Amortized Cost   | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| Private debt securities ..... | \$241,345                 | \$0                    | \$509                   | \$240,836  |

The fair value and gross unrealized losses for available-for-sale debt securities by major security type and length of time that individual securities have been in a continuous unrealized loss position, at March 31, 2022 and 2021 were as follows:

|                               | Millions of yen     |                         |                     |                         |
|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|
|                               | 2022                |                         |                     |                         |
|                               | Less than 12 months |                         | 12 months or longer |                         |
|                               | Fair Value          | Gross Unrealized Losses | Fair Value          | Gross Unrealized Losses |
| Private debt securities ..... | ¥21,809             | ¥34                     | ¥3,772              | ¥28                     |

|                               | Millions of yen     |                         |                     |                         |
|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|
|                               | 2021                |                         |                     |                         |
|                               | Less than 12 months |                         | 12 months or longer |                         |
|                               | Fair Value          | Gross Unrealized Losses | Fair Value          | Gross Unrealized Losses |
| Private debt securities ..... | ¥9,164              | ¥39                     | ¥4,501              | ¥21                     |

|                               | Thousands of U.S. dollars |                         |                     |                         |
|-------------------------------|---------------------------|-------------------------|---------------------|-------------------------|
|                               | 2022                      |                         |                     |                         |
|                               | Less than 12 months       |                         | 12 months or longer |                         |
|                               | Fair Value                | Gross Unrealized Losses | Fair Value          | Gross Unrealized Losses |
| Private debt securities ..... | \$178,762                 | \$279                   | \$30,918            | \$230                   |

The Companies did not recognize an other-than-temporary impairment loss on the above debt securities which had a fair value below amortized cost at March 31, 2022, because (1) the Companies did not intend to sell such securities at March 31, 2022 and (2) it was more likely than not that the Companies would not be required to sell such securities before the recovery of amortized cost and (3) the issuers of the securities had favorable credit ratings.

Contractual maturities of available-for-sale debt securities at March 31, 2022 were as follows:

|                      | Millions of yen |                | Thousands of U.S. dollars |                   |
|----------------------|-----------------|----------------|---------------------------|-------------------|
|                      | Amortized Cost  | Fair Value     | Amortized Cost            | Fair Value        |
| Within 1 year .....  | ¥24,012         | ¥23,979        | \$ 196,820                | \$ 196,549        |
| After 1 year through |                 |                |                           |                   |
| 5 years .....        | 5,432           | 5,403          | 44,525                    | 44,287            |
| Total .....          | <u>¥29,444</u>  | <u>¥29,382</u> | <u>\$ 241,345</u>         | <u>\$ 240,836</u> |

There were no realized gains or losses related to available-for-sale debt securities for the years ended March 31, 2022 and 2021.

The realized and unrealized gains and losses related to equity securities included in investments in the consolidated balance sheets at March 31, 2022 and 2021 were as follows:

|  | Millions of yen  |         | Thousands of U.S. dollars |
|--|------------------|---------|---------------------------|
|  | 2022             | 2021    | 2022                      |
| Net gains (losses) on equity securities .....        | <b>¥ (1,524)</b> | ¥ 7,240 | <b>\$ (12,492)</b>        |
| Net gains (losses) on equity securities sold .....   | <b>(163)</b>     | (96)    | <b>(1,336)</b>            |
| Impairment losses on equity securities .....         | <b>(264)</b>     | (206)   | <b>(2,164)</b>            |
| Unrealized gains (losses) on equity securities ..... | <b>(1,097)</b>   | 7,542   | <b>(8,992)</b>            |

The Companies measure non-marketable equity securities without readily determinable fair value at cost, minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for identical or similar investments of the same issuer. The carrying amounts of non-marketable equity securities were ¥3,474 million (\$28,475 thousand) and ¥4,279 million at March 31, 2022 and 2021, respectively.

#### 4. Inventories

Inventories at March 31, 2022 and 2021 consisted of the following:

|                              | Millions of yen |          | Thousands of U.S. dollars |
|------------------------------|-----------------|----------|---------------------------|
|                              | 2022            | 2021     | 2022                      |
| Finished products .....      | ¥199,279        | ¥146,043 | \$1,633,434               |
| Work in process .....        | 166,977         | 135,881  | 1,368,664                 |
| Materials and supplies ..... | 98,467          | 79,407   | 807,107                   |
| Total .....                  | ¥464,723        | ¥361,331 | \$3,809,205               |

#### 5. Short-Term Borrowings, Bonds and Long-Term Debt

Short-term borrowings at March 31, 2022 and 2021 consisted of the following:

|                           | Millions of yen |                                 | Millions of yen |                                 | Thousands of U.S. dollars |
|---------------------------|-----------------|---------------------------------|-----------------|---------------------------------|---------------------------|
|                           | 2022            |                                 | 2021            |                                 | 2022                      |
|                           | Millions of yen | Weighted -Average Interest Rate | Millions of yen | Weighted -Average Interest Rate | Thousands of U.S. dollars |
| Unsecured bank loans .... | ¥ -             | -                               | ¥ 97            | 1.0%                            | \$ -                      |
| Total .....               | ¥ -             | -                               | ¥ 97            | 1.0%                            | \$ -                      |

Bonds and long-term debt at March 31, 2022 and 2021 consisted of the following:

|   | Millions of yen |                                 | Millions of yen |                                 | Thousands of U.S. dollars |
|---|-----------------|---------------------------------|-----------------|---------------------------------|---------------------------|
|   | 2022            |                                 | 2021            |                                 | 2022                      |
|   | Millions of yen | Weighted -Average Interest Rate | Millions of yen | Weighted -Average Interest Rate | Thousands of U.S. dollars |
| Unsecured bonds,                        |                 |                                 |                 |                                 |                           |
| due 2022.....                           | ¥ -             | -%                              | ¥ 39,982        | 0.1%                            | \$ -                      |
| due 2024.....                           | 59,955          | 0.2                             | 59,929          | 0.2                             | 491,435                   |
| due 2025.....                           | 49,946          | 0.1                             | 49,924          | 0.1                             | 409,393                   |
| Other .....                             | 1,177           | 0.5                             | 825             | 0.6                             | 9,647                     |
| Total .....                             | 111,078         | 0.1                             | 150,660         | 0.1                             | 910,475                   |
| Less: Portion due within one year ..... | (99)            | 0.5                             | (40,035)        | 0.1                             | (811)                     |
| Total .....                             | ¥110,979        | 0.1%                            | ¥110,625        | 0.1%                            | \$ 909,664                |

The aggregate future maturities of bonds and long-term debt outstanding at March 31, 2022 are as follows:

| Years ending March 31     | Millions of yen | Thousands of U.S. dollars |
|---------------------------|-----------------|---------------------------|
| 2023 .....                | ¥ 99            | \$ 811                    |
| 2024 .....                | 60,612          | 496,820                   |
| 2025 .....                | 50,361          | 412,795                   |
| 2026 .....                | 6               | 49                        |
| 2027 .....                | -               | -                         |
| 2028 and thereafter ..... | -               | -                         |
| Total .....               | ¥111,078        | \$ 910,475                |

## 6. Termination and Retirement Benefits

The Companies' postretirement benefit plans cover most employees. Benefits are primarily calculated by a point system, based on the employee's position and performance assessment or the employee's years of service, with some plans also considering compensation and other factors. If the termination is involuntary or caused by death, the employee or their beneficiary is usually entitled to greater payments than in the case of voluntary termination.

The Companies fund a portion of the obligation under these plans. The general funding policy is to contribute amounts computed in accordance with accepted actuarial methods.

The Companies sponsor several postretirement benefit plans, including defined benefit plans and defined contribution plans. Certain defined benefit plans are partially funded and administered by independent trustees, others are unfunded and administered by the Companies. These plans usually provide lump sum termination and retirement benefits and are paid at the earlier of the employee's termination or the mandatory retirement age although periodic payments are available under certain conditions.

The following table summarizes the financial status of the termination and retirement plans and the amounts recognized in the consolidated financial statements at March 31:

|  | Millions of yen   |            | Thousands of U.S. dollars |
|--|-------------------|------------|---------------------------|
|  | 2022              | 2021       | 2022                      |
| Change in benefit obligation:  |                   |            |                           |
| Benefit obligation at beginning of year .....                          | <b>¥229,944</b>   | ¥228,703   | <b>\$1,884,787</b>        |
| Service cost .....   | <b>11,745</b>     | 11,370     | <b>96,270</b>             |
| Interest cost .....  | <b>970</b>        | 616        | <b>7,951</b>              |
| Actuarial gain (loss) .....  | <b>(17,545)</b>   | (2,383)    | <b>(143,811)</b>          |
| Benefits paid .....  | <b>(2,247)</b>    | (2,247)    | <b>(18,418)</b>           |
| Settlement paid to retirees.....                                       | <b>(6,678)</b>    | (5,612)    | <b>(54,738)</b>           |
| Settlement paid by transfer to defined contribution pension plan ..... | —                 | (503)      | —                         |
| Benefit obligation at end of year .....                                | <b>¥216,189</b>   | ¥229,944   | <b>\$1,772,041</b>        |
| Change in plan assets:   |                   |            |                           |
| Fair value of plan assets at beginning of year .....                   | <b>¥154,828</b>   | ¥141,637   | <b>\$1,269,082</b>        |
| Actual return on plan assets .....                                     | <b>3,528</b>      | 13,125     | <b>28,918</b>             |
| Employer contribution .....  | <b>10,231</b>     | 3,825      | <b>83,861</b>             |
| Benefits paid .....  | <b>(2,247)</b>    | (2,247)    | <b>(18,418)</b>           |
| Settlement paid to retirees .....                                      | <b>(1,905)</b>    | (1,512)    | <b>(15,615)</b>           |
| Fair value of plan assets at end of year .....                         | <b>¥164,435</b>   | ¥154,828   | <b>\$1,347,828</b>        |
| Funded status at end of year .....                                     | <b>¥ (51,754)</b> | ¥ (75,116) | <b>\$ (424,213)</b>       |
| Amounts recognized in the consolidated balance sheets consist of:      |                   |            |                           |
| Investments and other assets: Other .....                              | <b>¥ 16,522</b>   | ¥ 1,667    | <b>\$ 135,426</b>         |
| Accrued expenses and other .....                                       | <b>(3,710)</b>    | (2,778)    | <b>(30,410)</b>           |
| Termination and retirement benefits .....                              | <b>(64,566)</b>   | (74,005)   | <b>(529,229)</b>          |
| Net amount recognized .....  | <b>¥ (51,754)</b> | ¥ (75,116) | <b>\$ (424,213)</b>       |
| Accumulated benefit obligation at end of year ....                     | <b>¥209,046</b>   | ¥222,152   | <b>\$1,713,492</b>        |

Accumulated benefit obligations for all of the Companies' termination and retirement plans were in excess of their plan assets at March 31, 2022 and 2021.

Amounts recognized in accumulated other comprehensive income (loss) at March 31, 2022 and 2021 consisted of the following:

|   | Millions of yen |           | Thousands of U.S. dollars |
|---|-----------------|-----------|---------------------------|
|   | 2022            | 2021      | 2022                      |
| Actuarial loss .....                            | ¥ (7,099)       | ¥(26,466) | \$ (58,189)               |
| Prior service benefit .....                     | 3,521           | 4,367     | 28,861                    |
| Pension liability adjustments, before tax ..... | ¥ (3,578)       | ¥(22,099) | \$ (29,328)               |

Net periodic benefit cost for the years ended March 31:

|   | Millions of yen |         |         | Thousands of U.S. dollars |
|---|-----------------|---------|---------|---------------------------|
|   | 2022            | 2021    | 2020    | 2022                      |
| Service cost .....                              | ¥ 11,745        | ¥11,370 | ¥11,754 | \$ 96,270                 |
| Interest cost .....                             | 970             | 616     | 684     | 7,951                     |
| Expected return on plan assets .....            | (2,765)         | (2,539) | (2,406) | (22,664)                  |
| Amortization of prior service benefit .....     | (846)           | (1,211) | (1,723) | (6,934)                   |
| Amortization of recognized actuarial loss ..... | 1,058           | 4,328   | 4,101   | 8,672                     |
| Settlement loss.....                            | –               | 75      | 123     | –                         |
| Net periodic benefit cost .....                 | ¥ 10,162        | ¥12,639 | ¥12,533 | \$ 83,295                 |

Other amounts recognized in other comprehensive income (loss) for the years ended March 31:

|   | Millions of yen |         |           | Thousands of U.S. dollars |
|---|-----------------|---------|-----------|---------------------------|
|   | 2022            | 2021    | 2020      | 2022                      |
| Actuarial gain (loss).....  | ¥ 18,309        | ¥12,969 | ¥ (8,833) | \$ 150,073                |
| Amortization of prior service benefit .....                             | (846)           | (1,211) | (1,723)   | (6,934)                   |
| Amortization of recognized actuarial loss .....                         | 1,058           | 4,328   | 4,101     | 8,672                     |
| Settlement loss .....   | –               | 75      | 123       | –                         |
| Total recognized in other comprehensive income (loss), before tax ..... | ¥ 18,521        | ¥16,161 | ¥ (6,332) | \$ 151,811                |

Termination and retirement benefits, accounted for in accordance with ASC 715, "Compensation - Retirement Benefits", are provided at the amount incurred during the period, which is based on the estimated present value of the projected benefit obligation less the fair value of plan assets at the end of the period. The overfunded or underfunded status of a defined benefit postretirement plan is recognized as an asset or liability in the consolidated balance sheets, with an adjustment to accumulated other comprehensive income (loss).

The unrecognized prior service benefit due to certain plan amendments is being amortized on a straight-line basis over the average remaining service period of employees. The unrecognized actuarial gains and losses in excess of 10% of the larger of the projected benefit obligation or plan assets are being amortized over 5 years.

The following assumptions were utilized to calculate the actuarial present value of the benefit obligation at March 31:

|  | 2022 | 2021 |
|--|------|------|
| Discount rate .....  | 0.9% | 0.5% |
| Compensation increase rate .....   | 2.6% | 2.6% |
| Interest crediting rate for plans similar to a cash balance pension plan ..... | 2.0% | 2.0% |

The following assumptions were utilized to calculate net periodic benefit cost for the years ended March 31:

|   | 2022 | 2021 | 2020 |
|---|------|------|------|
| Discount rate .....   | 0.5% | 0.3% | 0.4% |
| Compensation increase rate .....  | 2.6% | 2.6% | 2.6% |
| Interest crediting rate for plans similar to a cash balance pension plan .... | 2.0% | 2.0% | 2.0% |
| Expected long-term rate of return on plan assets ...                          | 2.0% | 2.0% | 2.0% |

The Companies determine the discount rate considering the long-term rate of return on Japanese government bonds and high-quality corporate bonds. The Companies determine the expected long-term rate of return on plan assets, based on the historical performance of various invested asset categories, as well as the long-term rate of return on Japanese government bonds.

Plan assets are invested for the purpose of achieving a sufficient rate of return to maintain pension plan assets for future payment of benefits to plan participants. Considering the expected rate of return on invested assets, a related standard deviation, and a related correlation coefficient, the Companies believe the current asset allocation is adequate for purposes of meeting investment objectives. For achieving the expected rate of return on plan assets on a mid-term to long-term basis, the Companies select optimal investing institutions by invested asset category and entrust the investment of plan assets to them. The Companies revise the asset allocation when and to the extent considered necessary. The asset allocation of the Company's plan assets which account for most of the plan assets at March 31, 2022 consisted of 17% equity securities, 58% debt securities and life insurance company general accounts, and 25% other.

The 3 broad levels of inputs used to measure fair value are more fully described in Note 14. The fair values of the Companies' plan assets at March 31, 2022 were as follows:

|   | Millions of yen         |         |         |       |   |   |         |
|---|-------------------------|---------|---------|-------|---|---|---------|
|   | Fair value measurements |         |         |       |   |   |         |
|   | Level 1                 | Level 2 | Level 3 | Total |   |   |         |
| Assets measured at other than net asset value per share |                         |         |         |       |   |   |         |
| Private debt securities .....                           | ¥                       | –       | ¥14,397 | ¥     | – | ¥ | 14,397  |
| Life insurance company general accounts .....           |                         | –       | 35,418  |       | – |   | 35,418  |
| Other .....   |                         | –       | 7,741   |       | – |   | 7,741   |
| Assets measured at net asset value per share            |                         |         |         |       |   |   |         |
| Pooled funds (equity securities)....                    |                         | –       | –       |       | – |   | 36,446  |
| Pooled funds (debt securities)....                      |                         | –       | –       |       | – |   | 45,902  |
| Pooled funds (other).....                               |                         | –       | –       |       | – |   | 24,531  |
| Total .....   | ¥                       | –       | ¥57,556 | ¥     | – | ¥ | 164,435 |

|   | Thousands of U.S. dollars |            |         |              |
|---|---------------------------|------------|---------|--------------|
|   | Fair value measurements   |            |         |              |
|   | Level 1                   | Level 2    | Level 3 | Total        |
| Assets measured at other than net asset value per share |                           |            |         |              |
| Private debt securities .....                           | \$ –                      | \$ 118,008 | \$ –    | \$ 118,008   |
| Life insurance company general accounts .....           | –                         | 290,311    | –       | 290,311      |
| Other .....   | –                         | 63,452     | –       | 63,452       |
| Assets measured at net asset value per share            |                           |            |         |              |
| Pooled funds (equity securities)....                    | –                         | –          | –       | 298,738      |
| Pooled funds (debt securities)....                      | –                         | –          | –       | 376,246      |
| Pooled funds (other).....                               | –                         | –          | –       | 201,073      |
| Total .....   | \$ –                      | \$ 471,771 | \$ –    | \$ 1,347,828 |

The fair values of the Companies' plan assets at March 31, 2021 were as follows:

|   | Millions of yen         |         |         |           |
|---|-------------------------|---------|---------|-----------|
|   | Fair value measurements |         |         |           |
|   | Level 1                 | Level 2 | Level 3 | Total     |
| Assets measured at other than net asset value per share |                         |         |         |           |
| Private debt securities .....                           | ¥ –                     | ¥13,777 | ¥ –     | ¥ 13,777  |
| Life insurance company general accounts .....           | –                       | 35,316  | –       | 35,316    |
| Other .....   | –                       | 781     | –       | 781       |
| Assets measured at net asset value per share            |                         |         |         |           |
| Pooled funds (equity securities)....                    | –                       | –       | –       | 33,893    |
| Pooled funds (debt securities)....                      | –                       | –       | –       | 45,921    |
| Pooled funds (other).....                               | –                       | –       | –       | 25,140    |
| Total .....   | ¥ –                     | ¥49,874 | ¥ –     | ¥ 154,828 |

Assets measured at net asset value per share (or its equivalent) are not categorized in the fair value hierarchy.

#### Private debt securities

Private debt securities are measured by the market approach using quoted prices for identical or similar assets in markets that are not active, resulting in a Level 2 classification.

#### Life insurance company general accounts

Life insurance company general accounts are investments in general accounts of life insurance companies. Life insurance company general accounts guarantee principal and certain rates of return, and they are measured by the market approach using inputs other than quoted prices that are observable for the assets, resulting in a Level 2 classification.

#### Pooled funds

Pooled funds are measured by the allocated net asset value of pooled fund assets by units of shares. Pooled funds are typically valued using the net asset value per share provided by the administrator of the fund.

Pooled funds (equity securities) mainly contain marketable equity securities.

Pooled funds (debt securities) mainly contain government bonds and local government bonds.

---

The Companies expect to contribute ¥7,134 million (\$58,475 thousand) to their defined benefit plans in the year ending March 31, 2023.

The future benefit payments are expected as follows:

| Years ending March 31 | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2023 .....            | ¥ 7,825         | \$ 64,139                 |
| 2024 .....            | 8,361           | 68,533                    |
| 2025 .....            | 8,749           | 71,713                    |
| 2026 .....            | 9,521           | 69,844                    |
| 2027 .....            | 8,984           | 73,639                    |
| 2028-2032 .....       | 47,865          | 392,336                   |

The Companies recognized the cost of ¥2,220 million (\$18,197 thousand) related to annual contributions to the defined contribution plans in the year ended March 31, 2022, ¥2,170 million in the year ended March 31, 2021, and ¥2,121 million in the year ended March 31, 2020.

---

## 7. Shareholders' Equity

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below;

### (a) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. Additionally, for companies that meet certain criteria including (1) having a Board of Directors, (2) having independent auditors, (3) having an Audit & Supervisory Board, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year if the company has prescribed so in its articles of incorporation. With respect to the third condition above, the Board of Directors of companies with (a) board committees (namely, appointment committee, compensation committee and audit committee) or (b) an audit and supervisory committee (as implemented under the Companies Act effective May 1, 2015) may also declare dividends at any time because such companies, by nature, meet the criteria under the Companies Act. The Company is organized as a company with an audit and supervisory committee, effective June 29, 2016. The Company meets all the above criteria and, accordingly, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year.

The Companies Act permits companies to distribute dividends-in-kind (non-cash assets) to shareholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

The amount available for dividends under the Companies Act was ¥539,408 million (\$4,421,377 thousand) at March 31, 2022, based on the amount recorded in the parent company's general books of account.

### (b) Increases/decreases and transfer of common stock, reserve and surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus), depending on the equity account charged upon the payment of such dividends, until the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus, and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

### (c) Treasury stock and treasury stock acquisition rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by a specific formula.

Under the Companies Act, stock acquisition rights are presented as a separate component of equity.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of equity or deducted directly from stock acquisition rights.

**8. Comprehensive  
Income (loss)**

The changes in the components of accumulated other comprehensive income (loss) were as follows:

|  | Millions of yen                               |                                 |   |           |
|--|---|---------------------------------|---|-----------|
|  | 2022  |                                 |   |           |
|  | Unrealized<br>gains (losses)<br>on securities | Pension liability<br>adjustment | Foreign<br>currency<br>translation<br>adjustments | Total     |
| Beginning balance .....  | ¥ (32)  | ¥ (14,814)                      | ¥ 12,219  | ¥ (2,627) |
| Other comprehensive income (loss), net of tax<br>before reclassification .....               | (11)  | 12,712                          | 92,224  | 104,925   |
| Amounts reclassified from accumulated other<br>comprehensive income (loss), net of tax ..... | —   | 139                             | —   | 139       |
| Net changes .....  | (11)  | 12,851                          | 92,224  | 105,064   |
| Comprehensive income (loss) attributable to<br>noncontrolling interests .....                | —   | —                               | 119   | 119       |
| Ending balance .....   | ¥ (43)  | ¥ (1,963)                       | ¥ 104,324   | ¥ 102,318 |

|  | Millions of yen                               |                                 |   |            |
|--|---|---------------------------------|---|------------|
|  | 2021  |                                 |   |            |
|  | Unrealized<br>gains (losses)<br>on securities | Pension liability<br>adjustment | Foreign<br>currency<br>translation<br>adjustments | Total      |
| Beginning balance .....  | ¥ (61)  | ¥ (25,999)                      | ¥ (33,275)  | ¥ (59,335) |
| Other comprehensive income (loss), net of tax<br>before reclassification .....               | 29  | 8,976                           | 45,568  | 54,573     |
| Amounts reclassified from accumulated other<br>comprehensive income (loss), net of tax ..... | —   | 2,209                           | —   | 2,209      |
| Net changes .....  | 29  | 11,185                          | 45,568  | 56,782     |
| Comprehensive income (loss) attributable to<br>noncontrolling interests .....                | —   | —                               | 74  | 74         |
| Ending balance .....   | ¥ (32)  | ¥ (14,814)                      | ¥ 12,219  | ¥ (2,627)  |

|  | Millions of yen                               |                                 |   |            |
|--|---|---------------------------------|---|------------|
|  | 2020  |                                 |   |            |
|  | Unrealized<br>gains (losses)<br>on securities | Pension liability<br>adjustment | Foreign<br>currency<br>translation<br>adjustments | Total      |
| Beginning balance .....  | ¥ 46  | ¥ (21,574)                      | ¥ (4,745)   | ¥ (26,273) |
| Other comprehensive income (loss), net of tax<br>before reclassification .....               | (107)   | (6,148)                         | (28,588)  | (34,843)   |
| Amounts reclassified from accumulated other<br>comprehensive income (loss), net of tax ..... | —   | 1,723                           | —   | 1,723      |
| Net changes .....  | (107)   | (4,425)                         | (28,588)  | (33,120)   |
| Comprehensive income (loss) attributable to<br>noncontrolling interests .....                | —   | —                               | (58)  | (58)       |
| Ending balance .....   | ¥ (61)  | ¥ (25,999)                      | ¥ (33,275)  | ¥ (59,335) |

|  | Thousands of U.S. dollars                     |                                 |   |             |
|--|---|---------------------------------|---|-------------|
|  | 2022  |                                 |   |             |
|  | Unrealized<br>gains (losses)<br>on securities | Pension liability<br>adjustment | Foreign<br>currency<br>translation<br>adjustments | Total       |
| Beginning balance .....  | \$ (262)                                      | \$ (121,426)                    | \$ 100,155  | \$ (21,533) |
| Other comprehensive income (loss), net of tax<br>before reclassification .....               | (90)  | 104,197                         | 755,934   | 860,041     |
| Amounts reclassified from accumulated other<br>comprehensive income (loss), net of tax ..... | —   | 1,139                           | —   | 1,139       |
| Net changes .....  | (90)  | 105,336                         | 755,934   | 861,180     |
| Comprehensive income (loss) attributable to<br>noncontrolling interests .....                | —   | —                               | 975   | 975         |
| Ending balance .....   | \$ (352)                                      | \$ (16,090)                     | \$ 855,114  | \$ 838,672  |

Amounts recognized in the consolidated statements of income reclassified from accumulated other comprehensive income (loss) were as follows:

| Millions of yen                |  |              |
|--------------------------------|--|--------------|
| 2022                           |  |              |
|                                | Amounts reclassified from accumulated<br>other comprehensive income (loss) | Account      |
| Pension liability adjustment:  | ¥ 212  | Other - net  |
|                                | (73)   | Income taxes |
|                                | 139  | Total        |
| Total reclassification amounts | ¥ 139  |              |

| Millions of yen                |  |              |
|--------------------------------|--|--------------|
| 2021                           |  |              |
|                                | Amounts reclassified from accumulated<br>other comprehensive income (loss) | Account      |
| Pension liability adjustment:  | ¥ 3,192  | Other - net  |
|                                | (983)  | Income taxes |
|                                | 2,209  | Total        |
| Total reclassification amounts | ¥ 2,209  |              |

| Millions of yen                |  |              |
|--------------------------------|--|--------------|
| 2020                           |  |              |
|                                | Amounts reclassified from accumulated<br>other comprehensive income (loss) | Account      |
| Pension liability adjustment:  | ¥ 2,501  | Other - net  |
|                                | (778)  | Income taxes |
|                                | 1,723  | Total        |
| Total reclassification amounts | ¥ 1,723  |              |

| Thousands of U.S. dollars      |  |              |
|--------------------------------|--|--------------|
| 2022                           |  |              |
|                                | Amounts reclassified from accumulated<br>other comprehensive income (loss) | Account      |
| Pension liability adjustment:  | \$ 1,738   | Other - net  |
|                                | (599)  | Income taxes |
|                                | 1,139  | Total        |
| Total reclassification amounts | \$ 1,139   |              |

The changes in the components of other comprehensive income (loss), including the before- and net-of-tax components of other comprehensive income (loss), were as follows:

|  | Millions of yen      |                             |                      |
|--|----------------------|-----------------------------|----------------------|
|  | 2022                 |                             |                      |
|  | Before-Tax<br>Amount | Tax<br>(Expense)<br>Benefit | Net-of-Tax<br>Amount |
| Unrealized gains (losses) on securities:                                     |                      |                             |                      |
| Unrealized holding gains (losses)<br>arising during period.....              | ¥ (16)               | ¥ 5                         | ¥ (11)               |
| Reclassification adjustment for<br>gains (losses) included in net income ... | —                    | —                           | —                    |
|  | (16)                 | 5                           | (11)                 |
| Pension liability adjustment:  |                      |                             |                      |
| Pension liability adjustment<br>arising during period .....                  | 18,309               | (5,597)                     | 12,712               |
| Reclassification adjustment for<br>gains (losses) included in net income ... | 212                  | (73)                        | 139                  |
|  | 18,521               | (5,670)                     | 12,851               |
| Foreign currency translation adjustments:                                    |                      |                             |                      |
| Foreign currency translation adjustments<br>arising during period .....      | 96,591               | (4,367)                     | 92,224               |
| Other comprehensive income (loss) .....                                      | ¥ 115,096            | ¥ (10,032)                  | ¥105,064             |

|  | Millions of yen      |                             |                      |
|--|----------------------|-----------------------------|----------------------|
|  | 2021                 |                             |                      |
|  | Before-Tax<br>Amount | Tax<br>(Expense)<br>Benefit | Net-of-Tax<br>Amount |
| Unrealized gains (losses) on securities:                                     |                      |                             |                      |
| Unrealized holding gains (losses)<br>arising during period.....              | ¥ 43                 | ¥ (14)                      | ¥ 29                 |
| Reclassification adjustment for<br>gains (losses) included in net income ... | —                    | —                           | —                    |
|  | 43                   | (14)                        | 29                   |
| Pension liability adjustment:  |                      |                             |                      |
| Pension liability adjustment<br>arising during period .....                  | 12,969               | (3,993)                     | 8,976                |
| Reclassification adjustment for<br>gains (losses) included in net income ... | 3,192                | (983)                       | 2,209                |
|  | 16,161               | (4,976)                     | 11,185               |
| Foreign currency translation adjustments:                                    |                      |                             |                      |
| Foreign currency translation adjustments<br>arising during period .....      | 48,031               | (2,463)                     | 45,568               |
| Other comprehensive income (loss) .....                                      | ¥ 64,235             | ¥ (7,453)                   | ¥ 56,782             |

|  | Millions of yen           |                             |                      |
|--|---------------------------|-----------------------------|----------------------|
|  | 2020                      |                             |                      |
|  | Before-Tax<br>Amount      | Tax<br>(Expense)<br>Benefit | Net-of-Tax<br>Amount |
| Unrealized gains (losses) on securities:                                     |                           |                             |                      |
| Unrealized holding gains (losses)<br>arising during period.....              | ¥ (152)                   | ¥ 45                        | ¥ (107)              |
| Reclassification adjustment for<br>gains (losses) included in net income ... | —                         | —                           | —                    |
|  | <u>(152)</u>              | <u>45</u>                   | <u>(107)</u>         |
| Pension liability adjustment:  |                           |                             |                      |
| Pension liability adjustment<br>arising during period .....                  | (8,833)                   | 2,685                       | (6,148)              |
| Reclassification adjustment for<br>gains (losses) included in net income ... | 2,501                     | (778)                       | 1,723                |
|  | <u>(6,332)</u>            | <u>1,907</u>                | <u>(4,425)</u>       |
| Foreign currency translation adjustments:                                    |                           |                             |                      |
| Foreign currency translation adjustments<br>arising during period .....      | (29,974)                  | 1,386                       | (28,588)             |
| Other comprehensive income (loss) .....                                      | <u>¥(36,458)</u>          | <u>¥ 3,338</u>              | <u>¥(33,120)</u>     |
|  |                           |                             |                      |
|  | Thousands of U.S. dollars |                             |                      |
|  | 2022                      |                             |                      |
|  | Before-Tax<br>Amount      | Tax<br>(Expense)<br>Benefit | Net-of-Tax<br>Amount |
| Unrealized gains (losses) on securities:                                     |                           |                             |                      |
| Unrealized holding gains (losses)<br>arising during period.....              | \$ (131)                  | \$ 41                       | \$ (90)              |
| Reclassification adjustment for<br>gains (losses) included in net income ... | —                         | —                           | —                    |
|  | <u>(131)</u>              | <u>41</u>                   | <u>(90)</u>          |
| Pension liability adjustment:  |                           |                             |                      |
| Pension liability adjustment<br>arising during period .....                  | 150,073                   | (45,876)                    | 104,197              |
| Reclassification adjustment for<br>gains (losses) included in net income ... | 1,738                     | (599)                       | 1,139                |
|  | <u>151,811</u>            | <u>(46,475)</u>             | <u>105,336</u>       |
| Foreign currency translation adjustments:                                    |                           |                             |                      |
| Foreign currency translation adjustments<br>arising during period .....      | 791,730                   | (35,796)                    | 755,934              |
| Other comprehensive income (loss) .....                                      | <u>\$ 943,410</u>         | <u>\$ (82,230)</u>          | <u>\$ 861,180</u>    |

## 9. Revenue

Operating segments of the Companies are classified based on the nature of products, and the Companies have the Components segment and the Modules segment. Revenue of other sales such as sales of software is included in Other because it is not a part of the abovementioned two operating segments. The Companies disaggregate revenue from contracts with customers by separating the Components segment into Capacitors, Piezoelectric Components and Other Components based on contracts with customers. The classification of products was changed from the year beginning April 1, 2019. "Communication Modules" and "Power supplies and Other modules" were reclassified into "Modules". The relationship between disaggregated revenue and net sales by segment was as follows:

|                             | Millions of yen |             |             | Thousands of U.S. dollars |
|-----------------------------|-----------------|-------------|-------------|---------------------------|
|                             | 2022            | 2021        | 2020        | 2022                      |
| Capacitors .....            | ¥ 785,254       | ¥ 626,546   | ¥ 559,438   | \$ 6,436,508              |
| Piezoelectric Components... | 138,357         | 129,288     | 129,254     | 1,134,074                 |
| Other components.....       | 460,443         | 387,648     | 363,029     | 3,774,123                 |
| Components Total .....      | 1,384,054       | 1,143,482   | 1,051,721   | 11,344,705                |
| Modules .....               | 425,562         | 484,099     | 478,619     | 3,488,213                 |
| Other .....                 | 2,905           | 2,612       | 3,705       | 23,812                    |
| Total .....                 | ¥ 1,812,521     | ¥ 1,630,193 | ¥ 1,534,045 | \$ 14,856,730             |

The Companies mainly sell electric components including Components (Capacitors, Piezoelectric Components and Other Components), Modules and related products. Revenue from sales of products is recognized upon delivery of the products because the customer obtains control of the products upon delivery, by which the Companies evaluate that the performance obligation is satisfied. Revenue is measured at the consideration promised in a contract with a customer, less estimated discounts, rebates, returned products and other items. Consideration for transactions is received mainly within one year from the time when the performance obligations have been satisfied and it includes no significant financing components.

Liabilities from contracts with customers were as follows:

|                            | Millions of yen |               | Thousands of U.S. dollars |
|----------------------------|-----------------|---------------|---------------------------|
|                            | March 31, 2022  | April 1, 2021 | March 31, 2022            |
| Contract liabilities ..... | ¥ 4,716         | ¥ 5,624       | \$ 38,656                 |

|                            | Millions of yen |               |
|----------------------------|-----------------|---------------|
|                            | March 31, 2021  | April 1, 2020 |
| Contract liabilities ..... | ¥ 5,624         | ¥ 4,593       |

Contract liabilities relate to the payments received in advance of the transfer of control of products to the customer. Contract liabilities were recognized in accrued expenses and other in the consolidated balance sheet at March 31, 2022. Of the revenues recognized in the consolidated statement of income in this year and in the previous year, the amounts included in the balance of contract liabilities at the beginning of the fiscal year were ¥5,497 million (\$45,057 thousand) and ¥4,559 million, respectively. In addition, the amount of revenues recognized during the fiscal year ended March 31, 2022 from the performance obligations satisfied (or partially satisfied) in past periods was immaterial. The Companies have entered into no significant transactions for which an individual estimated contract period exceeds one year, and the Companies applied the optional exemption outlined under ASC 606-10-50-14. In addition, consideration arising from contracts with customers does not comprise any significant amount that is not included in transaction price. The balance of contract assets at the end of this year and the previous year were immaterial.

---

**10. Income Taxes**

A reconciliation of the effective income tax rates of the Companies to the normal Japanese statutory tax rates was as follows for the years ended March 31:

|  | 2022         | 2021         | 2020         |
|--|--------------|--------------|--------------|
| Normal Japanese statutory tax rates .....                            | 30.5%        | 30.5%        | 30.5%        |
| Increase (decrease) in taxes resulting from:                         |              |              |              |
| Tax credits .....  | (2.8)        | (4.0)        | (4.1)        |
| Permanently non-deductible and non-taxable items.....                | (0.1)        | (0.0)        | 0.1          |
| Foreign earnings taxed at different rates .....                      | (2.6)        | (2.8)        | (3.2)        |
| Net change in valuation allowance for deferred tax assets .....      | 0.2          | (0.4)        | 0.9          |
| Income taxes on undistributed earnings of foreign subsidiaries ..... | 1.2          | 1.3          | 1.6          |
| Impairment losses on goodwill.....                                   | -            | 0.2          | 0.3          |
| Other-net .....  | 1.1          | 0.3          | 1.9          |
| Effective tax rates .....  | <u>27.5%</u> | <u>25.1%</u> | <u>28.0%</u> |

The approximate effects of temporary differences and tax loss carryforwards that gave rise to deferred tax balances at March 31, 2022 and 2021 were as follows:

|  | Millions of yen |          | Thousands of<br>U.S. dollars |
|--|-----------------|----------|------------------------------|
|  | 2022            | 2021     | 2022                         |
| Deferred tax assets:                                       |                 |          |                              |
| Intercompany profits .....                                 | ¥ 17,529        | ¥ 13,671 | \$ 143,680                   |
| Termination and retirement benefits .....                  | 19,741          | 26,943   | 161,811                      |
| Enterprise taxes .....                                     | 3,304           | 2,624    | 27,082                       |
| Compensated absences .....                                 | 3,676           | 3,190    | 30,131                       |
| Inventory valuation .....                                  | 8,573           | 8,077    | 70,270                       |
| Tangible and intangible assets .....                       | 25,714          | 27,092   | 210,770                      |
| Accrued bonuses .....                                      | 10,268          | 8,472    | 84,164                       |
| Other temporary differences .....                          | 18,553          | 18,930   | 152,075                      |
| Tax loss carryforwards .....                               | 10,876          | 5,523    | 89,148                       |
| Total .....  | 118,234         | 114,522  | 969,131                      |
| Valuation allowance .....                                  | (15,441)        | (9,279)  | (126,566)                    |
| Total .....  | ¥102,793        | ¥105,243 | \$ 842,565                   |
| Deferred tax liabilities:                                  |                 |          |                              |
| Undistributed earnings of foreign<br>subsidiaries .....    | ¥ 42,909        | ¥ 33,242 | \$ 351,713                   |
| Marketable securities and<br>investments adjustments ..... | 2,028           | 2,253    | 16,623                       |
| Tangible and intangible assets .....                       | 37,462          | 28,003   | 307,066                      |
| Goodwill .....   | 2,461           | 8,369    | 20,172                       |
| Other temporary differences .....                          | 4,604           | 3,183    | 37,737                       |
| Total .....  | ¥ 89,464        | ¥ 75,050 | \$ 733,311                   |

The total valuation allowance increased by ¥6,162 million (\$50,508 thousand) for the year ended March 31, 2022 and decreased by ¥1,573 million for the year ended March 31, 2021.

Based on the level of historical taxable income and projections for future taxable income over the periods in which the net deductible temporary differences are expected to reverse, management believes it is more likely than not that the Companies will realize the benefits of these deferred tax assets, net of existing valuation allowances at March 31, 2022 and 2021.

The Companies have tax loss carryforwards approximating ¥38,267 million (\$313,664 thousand), excluding a portion available only for local taxes approximating ¥21,749 million (\$178,270 thousand), available to reduce future taxable income at March 31, 2022, which will expire substantially in the period from 2023 to 2037.

The total amount of unrecognized tax benefits at March 31, 2022 and 2021 were not material. The change of unrecognized tax benefits for the year ended March 31, 2022 and 2021 were not material.

The Companies classify interest and penalties related to unrecognized tax benefits as income taxes in the consolidated statements of income. Accrued interest and penalties in the consolidated balance sheets at March 31, 2022 and 2021, and interest and penalties in the consolidated statements of income for the years ended March 31, 2022 and 2021 were not material.

The Japanese tax authority completed the audit of the consolidated income tax of the Company and domestic subsidiaries, which adopted the consolidated taxation system, for the years before 2018. Further, the tax authorities completed the tax audit of the major foreign subsidiaries for the years before 2011. The Companies believe unrecognized tax benefits are reasonably estimated, but unrecognized tax benefits may change as a result of the tax examination. At March 31, 2022, the Companies do not anticipate a material change of unrecognized tax benefits in the next 12 months.

## 11. Amounts per Share

The Company introduced a restricted stock compensation plan (hereinafter, the "Plan") for the Company's Directors (except directors serving as Audit and Supervisory Committee members and Outside Directors) and executive officers. Among the shares under the Plan, those transfer restrictions which have not been cancelled are distinguished as participating securities from common shares.

A holder of participating securities has the same rights as a holder of common shares to net income attributable to Murata Corporation.

A reconciliation of the basic earnings per share computation was as follows:

Diluted earnings attributable to Murata Corporation per share are not stated since there were no potential dilutive securities.

|   | Millions of yen    |             |             | Thousands of U.S. dollars |
|---|--------------------|-------------|-------------|---------------------------|
|   | 2022               | 2021        | 2020        | 2022                      |
| Net income attributable to Murata Corporation ....                | <b>¥314,124</b>    | ¥237,057    | ¥183,012    | <b>\$2,574,787</b>        |
| Net income available to participating securities ...              | <b>5</b>           | 4           | 4           | <b>41</b>                 |
| Net income available to common shareholders ...                   | <b>¥314,119</b>    | ¥237,053    | ¥183,008    | <b>\$2,574,746</b>        |
|   | Numbers of shares  |             |             |                           |
| Weighted-average number of common shares outstanding .....        | <b>639,829,641</b> | 639,813,238 | 639,792,288 |                           |
| Weighted-average number of participating securities .....         | <b>9,833</b>       | 11,799      | 15,221      |                           |
| Weighted-average number of common shares ...                      | <b>639,819,808</b> | 639,801,439 | 639,777,067 |                           |
|   | Yen                |             |             | U.S. dollars              |
| Basic earnings attributable to Murata Corporation per share ..... | <b>¥490.95</b>     | ¥370.51     | ¥286.05     | <b>\$4.02</b>             |

## 12. Commitments

Outstanding commitments at March 31, 2022 and 2021 for the purchase of property, plant and equipment approximated ¥105,405 million (\$863,975 thousand) and ¥66,196 million, respectively.

Outstanding commitments at March 31, 2022 and 2021 for the purchase of inventories approximated ¥13,516 million (\$110,787 thousand) and ¥16,024 million, respectively.

### 13. Leases

The Companies determine if an arrangement is a lease at the inception of each contract. The Companies have operating and finance leases for plants, warehouses, sales offices, employee housing and vehicles.

The Companies account for lease and non-lease components as a single lease component on a practical expedient basis for all classes of underlying assets. Right-of-use assets and lease liabilities are measured by taking into account discounted present value calculations based on lease payments, lease term, and rate implicit in the lease under the lease agreement and other components. The Companies take options to extend or to terminate the lease into account to determine the lease term when it is reasonably certain that it will exercise these options. The Companies use an incremental borrowing rate if the interest rate implicit in the lease cannot be readily available. The Companies' leases do not have material residual value guarantees or material restrictive covenants.

Finance lease right-of-use assets is included in machinery and equipment, tools, dies, furniture and fixtures, and autos and trucks, and finance lease liabilities are included in accrued expenses and other and other long-term liabilities in the consolidated balance sheets.

The consolidated statements of income information related to leases was as follows:

|  | Millions of yen |         | Thousands of U.S. dollars |
|--|-----------------|---------|---------------------------|
|  | 2022            | 2021    | 2022                      |
| Operating lease cost.....  | ¥ 7,430         | ¥ 8,429 | \$ 60,902                 |
| Short-term lease cost.....   | 1,252           | 978     | 10,262                    |
| Depreciation and amortization of<br>finance lease right-of-use assets..... | 861             | 412     | 7,057                     |
| Interest paid on finance lease liabilities.....                            | 115             | 10      | 943                       |

The consolidated statements of cash flows information related to leases was as follows:

|  | Millions of yen |         | Thousands of U.S. dollars |
|--|-----------------|---------|---------------------------|
|  | 2022            | 2021    | 2022                      |
| Cash paid for amounts included in the<br>measurement of lease liabilities: |                 |         |                           |
| Operating cash flows from operating lease.....                             | ¥ 7,430         | ¥ 8,429 | \$ 60,902                 |
| Operating cash flows from interest<br>paid on finance lease.....           | 115             | 10      | 943                       |
| Financing cash flows from finance lease.....                               | 655             | 417     | 5,369                     |
| Right-of-use assets obtained in exchange<br>for lease obligation:          |                 |         |                           |
| Finance lease.....   | ¥ 2,035         | ¥ 1,270 | \$ 16,680                 |
| Operating lease.....   | 8,390           | 9,034   | 68,770                    |

A schedule by year of the future minimum lease payments as of March 31, 2022 was as follows:

| Years ending March 31                       | Millions of yen |                 | Thousands of U.S. dollars |                 |
|---|-----------------|-----------------|---------------------------|-----------------|
|   | Finance lease   | Operating lease | Finance lease             | Operating lease |
| 2023.....                                   | ¥ 1,109         | ¥ 7,295         | \$ 9,090                  | \$ 59,795       |
| 2024.....                                   | 600             | 5,908           | 4,918                     | 48,426          |
| 2025.....                                   | 340             | 5,331           | 2,787                     | 43,697          |
| 2026.....                                   | 291             | 4,352           | 2,385                     | 35,672          |
| 2027.....                                   | 259             | 1,059           | 2,123                     | 8,680           |
| Thereafter.....                             | 1,235           | 11,767          | 10,123                    | 96,451          |
| Total future minimum lease<br>payments..... | 3,834           | 35,712          | 31,426                    | 292,721         |
| Less imputed interest.....                  | (265)           | (3,710)         | (2,172)                   | (30,410)        |
| Total.....                                  | ¥ 3,569         | ¥ 32,002        | \$ 29,254                 | \$ 262,311      |

Remaining lease term and discount rate as of March 31, 2022 and 2021 were as follows:

|   | 2022 | 2021 |
|---|------|------|
| Finance lease                                     |      |      |
| Weighted-average remaining lease term (year)..... | 4    | 5    |
| Weighted-average discount rate (%).....           | 1.72 | 0.75 |
| Operating lease                                   |      |      |
| Weighted-average remaining lease term (year)..... | 6    | 6    |
| Weighted-average discount rate (%).....           | 1.77 | 1.79 |

**14. Fair Value Measurements**

The Companies account for fair value measurements in accordance with ASC 820, "Fair Value Measurement". ASC 820 clarifies the definitions of fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

ASC 820 prioritizes the inputs used to measure fair value into the 3 broad levels, and classifies the fair value hierarchy as follows:

Level 1: Quoted prices for identical assets or liabilities in active markets

Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable for the assets or liabilities

Level 3: Inputs that are unobservable for the assets or liabilities

Assets and liabilities measured at fair value on a recurring basis at March 31, 2022 were as follows:

|                                 | Millions of yen         |         |         |         |
|---------------------------------|-------------------------|---------|---------|---------|
|                                 | Fair value measurements |         |         |         |
|                                 | Level 1                 | Level 2 | Level 3 | Total   |
| <b>Assets</b>                   |                         |         |         |         |
| Available-for-sale securities   |                         |         |         |         |
| Private debt securities .....   | ¥ –                     | ¥29,382 | ¥ –     | ¥29,382 |
| Equity securities .....         | 19,733                  | –       | 6,008   | 25,741  |
| Investment trusts .....         | –                       | –       | –       | –       |
| Derivatives                     |                         |         |         |         |
| Forward exchange contracts .... | –                       | 70      | –       | 70      |
| <b>Liabilities</b>              |                         |         |         |         |
| Derivatives                     |                         |         |         |         |
| Forward exchange contracts .... | ¥ –                     | ¥ 9,706 | ¥ –     | ¥ 9,706 |

|                                 | Thousands of U.S. dollars |           |         |           |
|---------------------------------|---------------------------|-----------|---------|-----------|
|                                 | Fair value measurements   |           |         |           |
|                                 | Level 1                   | Level 2   | Level 3 | Total     |
| <b>Assets</b>                   |                           |           |         |           |
| Available-for-sale securities   |                           |           |         |           |
| Private debt securities .....   | \$ –                      | \$240,836 | \$ –    | \$240,836 |
| Equity securities .....         | 161,746                   | –         | 49,246  | 210,992   |
| Investment trusts .....         | –                         | –         | –       | –         |
| Derivatives                     |                           |           |         |           |
| Forward exchange contracts .... | –                         | 574       | –       | 574       |
| <b>Liabilities</b>              |                           |           |         |           |
| Derivatives                     |                           |           |         |           |
| Forward exchange contracts .... | \$ –                      | \$ 79,557 | \$ –    | \$ 79,557 |

Assets and liabilities measured at fair value on a recurring basis at March 31, 2021 were as follows:

|                                 | Millions of yen         |          |         |          |
|---------------------------------|-------------------------|----------|---------|----------|
|                                 | Fair value measurements |          |         |          |
|                                 | Level 1                 | Level 2  | Level 3 | Total    |
| <b>Assets</b>                   |                         |          |         |          |
| Available-for-sale securities   |                         |          |         |          |
| Private debt securities .....   | ¥ –                     | ¥ 30,382 | ¥ –     | ¥ 30,382 |
| Equity securities .....         | 22,302                  | –        | 4,870   | 27,172   |
| Investment trusts .....         | –                       | 2,204    | –       | 2,204    |
| Derivatives                     |                         |          |         |          |
| Forward exchange contracts .... | –                       | 74       | –       | 74       |
| <b>Liabilities</b>              |                         |          |         |          |
| Derivatives                     |                         |          |         |          |
| Forward exchange contracts .... | ¥ –                     | ¥ 10,247 | ¥ –     | ¥ 10,247 |

Assets measured at fair value of Level 3 on a recurring basis for the year ended March 31, 2022 were as follows:

|   | Millions of<br>yen | Thousands of<br>U.S. dollars |
|---|--------------------|------------------------------|
|   | Equity securities  |                              |
| Beginning balance .....   | ¥ 4,870            | \$ 39,918                    |
| Total gains and losses (realized/unrealized)                                  |                    |                              |
| Included in consolidated statement of income as other income (expenses) ..... | 1,151              | 9,434                        |
| Investments and dividends .....   | (13)               | (106)                        |
| Ending balance .....  | ¥ 6,008            | \$ 49,246                    |

Assets measured at fair value of Level 3 on a recurring basis for the year ended March 31, 2021 were as follows:

|   | Millions of<br>yen   |
|---|----------------------|
|   | Equity<br>securities |
| Beginning balance .....   | ¥ 6,982              |
| Total gains and losses (realized/unrealized)                                  |                      |
| Included in consolidated statement of income as other income (expenses) ..... | 822                  |
| Investments and dividends .....   | 549                  |
| Sales .....   | (3,483)              |
| Ending balance .....  | ¥ 4,870              |

#### Available-for-sale securities

Private debt securities are measured by the market approach using quoted prices for identical or similar assets in markets that are not active; they are classified within Level 2. The Companies elected the fair value option under ASC 825, "Financial Instruments", for some equity securities included in available-for-sale securities. Included in "Other - net" in the consolidated statements of income were losses of ¥1 million (\$8 thousand), losses of ¥23 million and losses of ¥47 million from the change in the fair value of those investments for the years ended March 31, 2022, 2021 and 2020, respectively. There were no available-for-sale securities with the fair value option elected at March 31, 2022. The amount of aggregate fair value was ¥1,001 million at March 31, 2021.

#### Equity securities and Investment trusts

Fair values were measured as follows:

Level 1: By quoted prices in active markets.

Level 2: By observable price information provided by financial institutions, other than Level 1.

Level 3: By unobservable inputs provided by investment partnerships and others.

#### Derivatives

Forward exchange contracts are measured by the market approach using marketable data of observable foreign exchange rates, interest rates, and others; they are classified within Level 2.

Assets and liabilities measured at fair value on a nonrecurring basis at March 31, 2022 were as follows:

|                                  | Millions of yen           |         |          |          |
|----------------------------------|---------------------------|---------|----------|----------|
|                                  | Fair value measurements   |         |          | Total    |
|                                  | Level 1                   | Level 2 | Level 3  |          |
| <b>Assets</b>                    |                           |         |          |          |
| Property, plant and equipment... | ¥ -                       | ¥ -     | ¥ 402    | ¥ 402    |
| Equity securities .....          | -                         | 350     | 0        | 350      |
|                                  | Thousands of U.S. dollars |         |          |          |
|                                  | Fair value measurements   |         |          | Total    |
|                                  | Level 1                   | Level 2 | Level 3  |          |
| <b>Assets</b>                    |                           |         |          |          |
| Property, plant and equipment... | \$ -                      | \$ -    | \$ 3,295 | \$ 3,295 |
| Equity securities .....          | -                         | 2,869   | 0        | 2,869    |

#### Property, plant and equipment

The Companies recognized impairment losses of ¥142 million (\$1,164 thousand) in selling, general and administrative expenses for the year ended March 31, 2022 related to facilities, etc., which were recognized to be less profitable in the Components segment. The Companies also recognized impairment losses of ¥2,384 million (\$19,541 thousand) in selling, general and administrative expenses related to facilities, etc., which were not expected to be used in the Modules segment and Corporate. The fair values of facilities were measured by estimated future cash flows. The above assets were measured by unobservable inputs; they were classified within Level 3.

#### Equity securities

Fair values were measured as follows:

Level 2: By observable price changes in orderly transactions for identical or similar investments of the same issuer.

Level 3: By unobservable inputs provided by investment partnerships and others. The Companies recognized impairment losses of ¥264 million (\$2,164 thousand) for the year ended March 31, 2022.

Assets and liabilities measured at fair value on a nonrecurring basis at March 31, 2021 were as follows:

|                                  | Millions of yen         |         |         |       |
|----------------------------------|-------------------------|---------|---------|-------|
|                                  | Fair value measurements |         |         | Total |
|                                  | Level 1                 | Level 2 | Level 3 |       |
| <b>Assets</b>                    |                         |         |         |       |
| Property, plant and equipment... | ¥ —                     | ¥ —     | ¥ 166   | ¥ 166 |
| Goodwill .....                   | —                       | —       | 2,978   | 2,978 |
| Equity securities .....          | —                       | 651     | 0       | 651   |

#### Property, plant and equipment

The Companies recognized impairment losses of ¥518 million in selling, general and administrative expenses for the year ended March 31, 2021 related to facilities, etc., which were recognized to be less profitable in the Components segment. The Companies also recognized impairment losses of ¥1,013 million in selling, general and administrative expenses related to facilities, etc., which were not expected to be used in the Modules segment and Corporate. The fair values of facilities were measured by estimated future cash flows. The above assets were measured by unobservable inputs; they were classified within Level 3.

#### Goodwill

The Companies recognized impairment losses of ¥3,554 million for the year ended March 31, 2021 related to goodwill as for the reporting unit which were recognized to be less profitable in the Modules segment. The fair values of goodwill were measured by estimated future cash flows. The above assets were measured by unobservable inputs; they were classified within Level 3.

#### Equity securities

Fair values were measured as follows:

- Level 2: By observable price changes in orderly transactions for identical or similar investments of the same issuer.
- Level 3: By unobservable inputs provided by investment partnerships and others. The Companies recognized impairment losses of ¥206 million for the year ended March 31, 2021.

**15. Financial Instruments and Concentration of Credit Risk**

In the normal course of business, the Companies invest in various financial assets and incur various financial liabilities.

**Financial assets and liabilities**

(1) Cash, short-term investments, notes and accounts receivable, financial instruments which are included in other assets, short-term borrowings, accounts payable, bonds and long-term debt. The carrying amounts indicated in the consolidated balance sheets approximated fair values at March 31, 2022 and 2021.

(2) Marketable securities and Investments

Fair value is primarily based on quoted market prices or is estimated using the discounted cash flow method, based on the market interest rates currently available to the Companies for instruments with similar terms and maturities. The fair values of marketable securities and investments are presented in Notes 3 and 14.

**Derivatives**

The Companies enter into forward exchange contracts in order to manage foreign currency risk. The Companies do not enter into forward exchange contracts for trading purposes. The exposure to credit risk is minimal since the counterparties are major financial institutions. The Companies do not anticipate nonperformance by any of the counterparties.

The Companies reclassified changes in the fair value of forward exchange contracts as earnings in the same period.

The notional amounts of forward exchange contracts for the years ended March 31, 2022 and 2021 were as follows:

|                                  | Millions of yen |          | Thousands of U.S. dollars |
|----------------------------------|-----------------|----------|---------------------------|
|                                  | 2022            | 2021     | 2022                      |
| Notional amounts:                |                 |          |                           |
| Forward exchange contracts ..... | <b>¥169,317</b> | ¥192,688 | <b>\$1,387,844</b>        |

The fair values of forward exchange contracts for the years ended March 31, 2022 and 2021 were as follows:

|                            | Account                    | Millions of yen |        | Thousands of U.S. dollars |
|----------------------------|----------------------------|-----------------|--------|---------------------------|
|                            |                            | 2022            | 2021   | 2022                      |
|                            |                            | Fair values     |        |                           |
| Forward exchange contracts | Prepaid expenses and other | <b>¥ 70</b>     | ¥ 74   | <b>\$ 574</b>             |
|                            | Accrued expenses and other | <b>9,706</b>    | 10,247 | <b>79,557</b>             |

Gains and losses on forward exchange contracts not designated as hedges recognized in the consolidated statements of income for the years ended March 31, 2022, 2021 and 2020 were as follows:

|                            | Account                               | Millions of yen  |            |           | Thousands of U.S. dollars |
|----------------------------|---------------------------------------|------------------|------------|-----------|---------------------------|
|                            |                                       | 2022             | 2021       | 2020      | 2022                      |
|                            |                                       | Amounts          |            |           |                           |
| Forward exchange contracts | Foreign currency exchange gain (loss) | <b>¥(25,596)</b> | ¥ (13,202) | ¥ (5,173) | <b>\$(209,803)</b>        |

While the Companies no longer apply hedge accounting to forward exchange contracts, the Companies continue to utilize them and consider them to be effective economic hedges for managing foreign currency risk and for interest expense fluctuation risk resulting from long-term debt.

**Concentration of credit risk**

A significant portion of the Companies' sales is dependent upon and concentrated in the electronics industry, especially telecommunications equipment. The Companies generally extend credit to their customers, and therefore, collection of receivables could be affected by developments in the electronics industry. However, the Companies closely monitor extensions of credit and have never experienced significant credit losses.

## 16 Acquisitions

Significant acquisitions for the year ended March 31, 2022 were as follows:

(1) The acquisition of Eta Wireless, Inc.

On September 1, 2021, the Companies completed the acquisition of Eta Wireless, Inc. ("EWI"). EWI became a wholly-owned subsidiary of the Companies. The total acquisition price was ¥15,262 million(\$125,098 thousand). The breakdown is Cash ¥13,810million(\$113,197 thousand) and Accounts payable ¥1,452 million(\$11,901 thousand). As a result of the acquisition, EWI was newly consolidated into the Companies' consolidated financial statements. The amount of gain recognized as a result of remeasuring to fair value the equity interest held before the acquisition of ¥700 million(\$5,738 thousand) is included in Other-net in the consolidated statements of income for the year ended March 31, 2022. The fair value was measured based on various factors, including the purchase price of EWI's shares and the discounted cash flow method that uses future expected cash flows generated from the investee.

EWI's Digital Envelope Tracking technology optimizes the voltage within the RF circuit, thereby reducing the power consumption. With this acquisition, the Companies are aiming to provide superior RF products through the synergy between our electronic components and design techniques for RF circuits and the Digital Envelope Tracking Technology.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the acquisition date.

|   | millions of yen | Thousands of<br>U.S. dollars |
|---|-----------------|------------------------------|
| Cash                                    | 431             | 3,533                        |
| Current assets                          | 19              | 156                          |
| Property, plant and equipment           | 10              | 82                           |
| Intangible assets                       | 13,461          | 110,336                      |
| Goodwill                                | 6,537           | 53,582                       |
| Total assets acquired                   | 20,458          | 167,689                      |
| Current liabilities                     | 163             | 1,336                        |
| Long-term liabilities                   | 3,500           | 28,689                       |
| Total liabilities assumed               | 3,663           | 30,025                       |
| Cash paid for acquisition               | 15,262          | 125,098                      |
| Equity interest held before acquisition | 1,533           | 12,566                       |
| Net assets acquired                     | 16,795          | 137,664                      |

Intangible assets acquired are mainly technologies of ¥13,461 million(\$110,336 thousand), which are subject to amortization. The Companies have estimated the amortization period for technologies to be 10 years. Goodwill recognized, which is assigned to the Modules segment, is attributable primarily to expected synergies from combining operations of EWI and the Companies. The recognized goodwill is not considered to be tax-deductible.

Acquisition-related costs of ¥108 million(\$885 thousand) are included in selling, general and administrative expenses in the consolidated statements of income for the year ended March 31, 2022.

The results of operations of EWI from the acquisition date are included in the consolidated financial statements and the amounts are immaterial.

The pro forma results are immaterial.

(2) The acquisition of Resonant Inc.

On March 28, 2022, Murata Electronics North America, Inc. (“MEA”), one of the Companies, completed the acquisition of Resonant Inc. (“Resonant”). Resonant became a wholly-owned subsidiary of MEA. The total acquisition price was ¥35,424 million(\$290,361 thousand). As a result of the acquisition, Resonant and its subsidiary were newly consolidated into the Companies' consolidated financial statements. The amount of gain recognized as a result of remeasuring to fair value the equity interest held before the acquisition of ¥897 million(\$7,352 thousand) is included in Other-net in the consolidated statements of income for the year ended March 31, 2022. The fair value was measured mainly based on the quoted price of Resonant's shares.

Resonant is a leading company in RF filter design. Signals in the high-frequency band are expected to increase significantly. To meet that anticipated demand, Resonant's proprietary XBAR technology achieves high attenuation with low loss and steep filter characteristics, making it possible to suppress signals that existing filters have been forced to accept as noise. This technology will be critical in achieving reliable, high-speed wireless communications for standards such as 5 G and beyond. With this acquisition, the Companies further strengthen its position as a leader in the telecommunications market by combining filter and process technologies and proprietary manufacturing capabilities with Resonant's XBAR technology to provide advanced high-frequency filters.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the acquisition date.

|   | millions of yen | Thousands of U.S. dollars |
|---|-----------------|---------------------------|
| Cash                                    | 1,188           | 9,738                     |
| Other current assets                    | 159             | 1,303                     |
| Property, plant and equipment           | 326             | 2,672                     |
| Intangible assets                       | 5,024           | 41,180                    |
| Goodwill                                | 34,721          | 284,598                   |
| Other non-current assets                | 179             | 1,468                     |
| Total assets acquired                   | 41,597          | 340,959                   |
| Current liabilities                     | 3,368           | 27,607                    |
| Long-term liabilities                   | 1,283           | 10,516                    |
| Total liabilities assumed               | 4,651           | 38,123                    |
| Cash paid for acquisition               | 35,424          | 290,361                   |
| Equity interest held before acquisition | 1,522           | 12,475                    |
| Net assets acquired                     | 36,946          | 302,836                   |

Intangible assets acquired are mainly technologies of ¥4,992 million(\$40,918 thousand), which are subject to amortization. The Companies have estimated the amortization period for technologies to be 13 years. Goodwill recognized, which is assigned to the Components segment, is attributable primarily to expected synergies from combining operations of Resonant and the Companies. The recognized goodwill is not considered to be tax-deductible.

Acquisition-related costs of ¥617 million(\$5,057 thousand) are included in selling, general and administrative expenses in the consolidated statements of income for the year ended March 31, 2022.

The results of operations of Resonant from the acquisition date are included in the consolidated financial statements and the amounts are immaterial.

The pro forma results are immaterial.

There are no significant acquisitions for the year ended March 31, 2021.

There are no significant acquisitions for the year ended March 31, 2020.

**17. Goodwill and Other Intangible Assets**

Intangible assets other than goodwill at March 31, 2022 and 2021 were as follows:

|                                      | Millions of yen       |                          |                     |
|--------------------------------------|-----------------------|--------------------------|---------------------|
|                                      | 2022                  |                          |                     |
|                                      | Gross carrying amount | Accumulated amortization | Net carrying amount |
| <b>Amortized intangible assets</b>   |                       |                          |                     |
| Software .....                       | ¥ 36,711              | ¥20,247                  | ¥16,464             |
| Technology .....                     | 27,853                | 7,729                    | 20,124              |
| Customer relationships .....         | 7,952                 | 6,008                    | 1,944               |
| Patents .....                        | 4,002                 | 654                      | 3,348               |
| Other .....                          | 5,388                 | 321                      | 5,067               |
| <b>Total .....</b>                   | <b>¥ 81,906</b>       | <b>¥34,959</b>           | <b>¥46,947</b>      |
| <b>Unamortized intangible assets</b> | <b>¥ 194</b>          | <b>–</b>                 | <b>¥ 194</b>        |
| <b>Millions of yen</b>               |                       |                          |                     |
| <b>2021</b>                          |                       |                          |                     |
|                                      | Gross carrying amount | Accumulated amortization | Net carrying amount |
| <b>Amortized intangible assets</b>   |                       |                          |                     |
| Software .....                       | ¥ 31,727              | ¥15,227                  | ¥16,500             |
| Technology .....                     | 19,338                | 15,470                   | 3,868               |
| Customer relationships .....         | 20,133                | 16,247                   | 3,886               |
| Patents .....                        | 3,332                 | 554                      | 2,778               |
| Other .....                          | 7,998                 | 1,671                    | 6,327               |
| <b>Total .....</b>                   | <b>¥ 82,528</b>       | <b>¥49,169</b>           | <b>¥33,359</b>      |
| <b>Unamortized intangible assets</b> | <b>¥ 165</b>          | <b>–</b>                 | <b>¥ 165</b>        |
| <b>Thousands of U.S. dollars</b>     |                       |                          |                     |
| <b>2022</b>                          |                       |                          |                     |
|                                      | Gross carrying amount | Accumulated amortization | Net carrying amount |
| <b>Amortized intangible assets</b>   |                       |                          |                     |
| Software .....                       | \$ 300,910            | \$ 165,959               | \$ 134,951          |
| Technology .....                     | 228,303               | 63,352                   | 164,951             |
| Customer relationships .....         | 65,180                | 49,246                   | 15,934              |
| Patents .....                        | 32,803                | 5,361                    | 27,442              |
| Other .....                          | 44,165                | 2,631                    | 41,534              |
| <b>Total .....</b>                   | <b>\$671,361</b>      | <b>\$286,549</b>         | <b>\$384,812</b>    |
| <b>Unamortized intangible assets</b> | <b>\$ 1,590</b>       | <b>–</b>                 | <b>\$ 1,590</b>     |

Intangible assets other than goodwill acquired for the year ended March 31, 2022 totaled ¥26,071 million (\$213,697 thousand) and primarily consisted of technology of ¥18,453 million (\$151,254 thousand). The weighted-average useful life for technology is 10.67 years. And the acquisition of technology is by the acquisitions of Eta Wireless, Inc. and Resonant Inc.. The detail of these acquisitions is presented in Note 16.

Total amortization expenses of intangible assets for the years ended March 31, 2022, 2021 and 2020 amounted to ¥12,455 million (\$102,090 thousand), ¥11,748 million and ¥14,371 million, respectively. The estimated amortization expenses for intangible assets for the next 5 years are as follows:

| Years ending March 31 | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2023 .....            | ¥10,637         | \$ 87,189                 |
| 2024 .....            | 6,839           | 56,057                    |
| 2025 .....            | 4,148           | 34,000                    |
| 2026 .....            | 2,590           | 21,230                    |
| 2027 .....            | 1,360           | 11,148                    |

The changes in the carrying amount of goodwill of each operating segment for the years ended March 31, 2022 and 2021 were as follows:

|  | Millions of yen |                 |                 |
|--|-----------------|-----------------|-----------------|
|  | 2022            |                 |                 |
|  | Components      | Modules         | Total           |
| Balance at beginning of year                   |                 |                 |                 |
| Acquisition cost .....                         | ¥23,433         | ¥ 67,622        | ¥ 91,055        |
| Accumulated impairment losses .....            | (2,096)         | (17,901)        | (19,997)        |
| Net carrying amounts .....                     | <u>21,337</u>   | <u>49,721</u>   | <u>71,058</u>   |
| Increase (decrease) in goodwill resulting from |                 |                 |                 |
| Goodwill acquired during year .....            | 34,721          | 6,537           | 41,258          |
| Impairment losses .....                        | –               | –               | –               |
| Translation adjustments and other .....        | 683             | 5,015           | 5,698           |
| Balance at end of year                         |                 |                 |                 |
| Acquisition cost .....                         | 58,837          | 79,174          | 138,011         |
| Accumulated impairment losses .....            | (2,096)         | (17,901)        | (19,997)        |
| Net carrying amounts .....                     | <u>¥56,741</u>  | <u>¥ 61,273</u> | <u>¥118,014</u> |

|  | Millions of yen |                 |                 |
|--|-----------------|-----------------|-----------------|
|  | 2021            |                 |                 |
|  | Components      | Modules         | Total           |
| Balance at beginning of year                   |                 |                 |                 |
| Acquisition cost .....                         | ¥22,446         | ¥ 67,029        | ¥ 89,475        |
| Accumulated impairment losses .....            | (2,096)         | (14,347)        | (16,443)        |
| Net carrying amounts .....                     | <u>20,350</u>   | <u>52,682</u>   | <u>73,032</u>   |
| Increase (decrease) in goodwill resulting from |                 |                 |                 |
| Goodwill acquired during year .....            | –               | –               | –               |
| Impairment losses .....                        | –               | (3,554)         | (3,554)         |
| Translation adjustments and other .....        | 987             | 593             | 1,580           |
| Balance at end of year                         |                 |                 |                 |
| Acquisition cost .....                         | 23,433          | 67,622          | 91,055          |
| Accumulated impairment losses .....            | (2,096)         | (17,901)        | (19,997)        |
| Net carrying amounts .....                     | <u>¥21,337</u>  | <u>¥ 49,721</u> | <u>¥ 71,058</u> |

|  | Thousands of U.S. dollars |                   |                   |
|--|---------------------------|-------------------|-------------------|
|  | 2022                      |                   |                   |
|  | Components                | Modules           | Total             |
| Balance at beginning of year                   |                           |                   |                   |
| Acquisition cost .....                         | \$ 192,074                | \$ 554,278        | \$ 746,352        |
| Accumulated impairment losses .....            | (17,180)                  | (146,730)         | (163,910)         |
| Net carrying amounts .....                     | <u>174,894</u>            | <u>407,548</u>    | <u>582,442</u>    |
| Increase (decrease) in goodwill resulting from |                           |                   |                   |
| Goodwill acquired during year .....            | 284,598                   | 53,582            | 338,180           |
| Impairment losses .....                        | –                         | –                 | –                 |
| Translation adjustments and other .....        | 5,598                     | 41,108            | 46,706            |
| Balance at end of year                         |                           |                   |                   |
| Acquisition cost .....                         | 482,270                   | 648,968           | 1,131,238         |
| Accumulated impairment losses .....            | (17,180)                  | (146,730)         | (163,910)         |
| Net carrying amounts .....                     | <u>\$465,090</u>          | <u>\$ 502,238</u> | <u>\$ 967,328</u> |

Under ASC 350, "Intangibles - Goodwill and Other", entities that have one or more reporting units with zero or negative carrying amounts shall identify those reporting units and disclose the amount of goodwill allocated to each and provide the segment information about the reporting units.

In the Modules segment, the amount of goodwill allocated to one reporting unit with negative carrying amount at March 31, 2022 and 2021 was ¥3,292 million (\$26,984 thousand) and ¥2,978 million, respectively.

## 18. Segment Information

### 1) Operating segment information

The Companies mainly develop, manufacture, and sell electronic components and related products. Operating segments of the Companies are classified based on the nature of products, and the Companies have the Components segment, the Modules segment, and Others.

Operating segment information for the years ended March 31, 2022, 2021 and 2020 was as follows:

|  | Millions of yen   |            |             | Thousands of<br>U.S. dollars |
|--|-------------------|------------|-------------|------------------------------|
|  | 2022              | 2021       | 2020        | 2022                         |
| <b>Components</b>                      |                   |            |             |                              |
| Sales to:                              |                   |            |             |                              |
| Unaffiliated customers .....           | <b>¥1,384,054</b> | ¥1,143,482 | ¥1,051,721  | <b>\$11,344,705</b>          |
| Intersegment .....                     | <b>32,542</b>     | 31,929     | 46,599      | <b>266,738</b>               |
| Total revenue .....                    | <b>1,416,596</b>  | 1,175,411  | 1,098,320   | <b>11,611,443</b>            |
| Segment income (loss).....             | <b>452,611</b>    | 312,998    | 249,651     | <b>3,709,926</b>             |
| Assets .....                           | <b>1,282,431</b>  | 1,088,211  | 1,022,688   | <b>10,511,730</b>            |
| Depreciation and amortization .....    | <b>105,241</b>    | 92,639     | 93,262      | <b>862,631</b>               |
| Expenditure for long-lived assets .... | <b>119,295</b>    | 130,962    | 209,067     | <b>977,828</b>               |
| <b>Modules</b>                         |                   |            |             |                              |
| Sales to:                              |                   |            |             |                              |
| Unaffiliated customers .....           | <b>¥425,562</b>   | ¥484,099   | ¥478,619    | <b>\$3,488,213</b>           |
| Intersegment .....                     | –                 | 2          | 11          | –                            |
| Total revenue .....                    | <b>425,562</b>    | 484,101    | 478,630     | <b>3,488,213</b>             |
| Segment income (loss).....             | <b>38,524</b>     | 54,277     | 49,431      | <b>315,771</b>               |
| Assets .....                           | <b>348,982</b>    | 338,436    | 342,153     | <b>2,860,508</b>             |
| Depreciation and amortization .....    | <b>35,716</b>     | 37,549     | 35,696      | <b>292,754</b>               |
| Expenditure for long-lived assets .... | <b>22,032</b>     | 28,969     | 40,379      | <b>180,590</b>               |
| <b>Others</b>                          |                   |            |             |                              |
| Sales to:                              |                   |            |             |                              |
| Unaffiliated customers .....           | <b>¥ 2,905</b>    | ¥ 2,612    | ¥ 3,705     | <b>\$ 23,812</b>             |
| Intersegment .....                     | <b>58,374</b>     | 58,455     | 55,529      | <b>478,475</b>               |
| Total revenue .....                    | <b>61,279</b>     | 61,067     | 59,234      | <b>502,287</b>               |
| Segment income (loss).....             | <b>6,947</b>      | 7,778      | 5,717       | <b>56,943</b>                |
| Assets .....                           | <b>12,806</b>     | 11,764     | 11,342      | <b>104,967</b>               |
| Depreciation and amortization .....    | <b>1,758</b>      | 1,592      | 1,376       | <b>14,410</b>                |
| Expenditure for long-lived assets .... | <b>1,559</b>      | 1,486      | 2,469       | <b>12,779</b>                |
| <b>Corporate and eliminations</b>      |                   |            |             |                              |
| Sales to:                              |                   |            |             |                              |
| Unaffiliated customers .....           | –                 | –          | –           | –                            |
| Intersegment .....                     | <b>¥ (90,916)</b> | ¥ (90,386) | ¥ (102,139) | <b>\$ (745,213)</b>          |
| Total revenue .....                    | <b>(90,916)</b>   | (90,386)   | (102,139)   | <b>(745,213)</b>             |
| Corporate expenses .....               | <b>(74,022)</b>   | (61,813)   | (51,552)    | <b>(606,738)</b>             |
| Assets .....                           | <b>1,164,952</b>  | 1,023,850  | 874,047     | <b>9,548,787</b>             |
| Depreciation and amortization .....    | <b>12,868</b>     | 11,294     | 9,933       | <b>105,476</b>               |
| Expenditure for long-lived assets .... | <b>17,519</b>     | 42,023     | 36,357      | <b>143,598</b>               |

### Consolidated

#### Sales to:

|   |                   |            |            |                     |
|---|-------------------|------------|------------|---------------------|
| Unaffiliated customers .....            | <b>¥1,812,521</b> | ¥1,630,193 | ¥1,534,045 | <b>\$14,856,730</b> |
| Intersegment .....                      | —                 | —          | —          | —                   |
| Total revenue .....                     | <b>1,812,521</b>  | 1,630,193  | 1,534,045  | <b>14,856,730</b>   |
| Operating income .....                  | <b>424,060</b>    | 313,240    | 253,247    | <b>3,475,902</b>    |
| Assets .....                            | <b>2,809,171</b>  | 2,462,261  | 2,250,230  | <b>23,025,992</b>   |
| Depreciation and amortization .....     | <b>155,583</b>    | 143,074    | 140,267    | <b>1,275,271</b>    |
| Expenditure for long-lived assets ..... | <b>160,405</b>    | 203,440    | 288,272    | <b>1,314,795</b>    |

#### Notes :

\*1 Major products and businesses included in the operating segments:

(1) Components : Capacitors, Piezoelectric Components, and Lithium Ion Batteries

(2) Modules : Communication Modules

(3) Others : Machinery manufacturing, welfare services, and sales of software

\*2 Intersegment transactions are based on market prices.

\*3 Segment income (loss) for each operating segment represents net sales less related costs. Corporate expenses represent income (expenses) of the headquarters' functions and fundamental research.

\*4 Assets for operating segments are composed of inventories and fixed assets used in business. The other assets are included in Corporate and eliminations.

\*5 Expenditure for long-lived assets is composed of expenditures for property, plant, and equipment, and intangible assets, and does not include expenditures related to acquisitions.

## 2) Geographic information

Net sales are attributed to countries or areas based on customer locations.

Long-lived assets are composed of property, plant and equipment based on their physical locations.

#### Net sales

|                       | Millions of yen   |            |            | Thousands of U.S. dollars |
|-----------------------|-------------------|------------|------------|---------------------------|
|                       | 2022              | 2021       | 2020       | 2022                      |
| Japan .....           | <b>¥ 166,870</b>  | ¥ 139,459  | ¥ 142,911  | <b>\$ 1,367,787</b>       |
| The Americas .....    | <b>206,253</b>    | 171,035    | 190,908    | <b>1,690,598</b>          |
| Europe .....          | <b>162,619</b>    | 126,393    | 132,037    | <b>1,332,943</b>          |
| Greater China .....   | <b>993,868</b>    | 951,199    | 810,121    | <b>8,146,459</b>          |
| Asia and others ..... | <b>282,911</b>    | 242,107    | 258,068    | <b>2,318,943</b>          |
| Total .....           | <b>¥1,812,521</b> | ¥1,630,193 | ¥1,534,045 | <b>\$14,856,730</b>       |

Notes : Major countries and areas included in the segments other than Japan:

(1) The Americas : USA and Mexico

(2) Europe : Germany, Hungary, and United Kingdom

(3) Greater China : China and Taiwan

(4) Asia and others : South Korea, Vietnam, and Thailand

Long-lived assets

|                       | Millions of yen   |                   |                   | Thousands of<br>U.S. dollars |
|-----------------------|-------------------|-------------------|-------------------|------------------------------|
|                       | 2022              | 2021              | 2020              | 2022                         |
| Japan .....           | ¥ 745,884         | ¥ 748,252         | ¥ 700,614         | \$6,113,803                  |
| The Americas .....    | 6,929             | 7,061             | 7,466             | 56,795                       |
| Europe .....          | 26,567            | 24,590            | 23,701            | 217,762                      |
| Greater China .....   | 197,091           | 172,345           | 151,045           | 1,615,500                    |
| Asia and others ..... | 140,131           | 126,590           | 119,384           | 1,148,615                    |
| <b>Total .....</b>    | <b>¥1,116,602</b> | <b>¥1,078,838</b> | <b>¥1,002,210</b> | <b>\$9,152,475</b>           |

Notes : Major countries and areas included in the segments other than Japan:

- (1) The Americas : USA
- (2) Europe : Finland, France, and Netherlands
- (3) Greater China : China and Taiwan
- (4) Asia and others : Philippines, Singapore, Thailand, and Malaysia

3) Information about major customers

There is one customer group which accounted for more than 10% of consolidated sales for the years ended March 31, 2022, 2021, and 2020. Consolidated sales to the customer group for the years ended March 31, 2022, 2021, and 2020 were ¥249,815 million (\$2,047,664 thousand), ¥251,130 million, and ¥169,627 million, respectively. Sales to such customer groups are included in the Components segment and the Modules segment.

**19. Subsequent Events**

1. The Companies have evaluated subsequent events through June 29, 2022, which is the date that the consolidated financial statements were issued.
2. The ordinary general meeting of shareholders on June 29, 2022 resolved to pay a cash dividend of ¥70 (\$0.57) per share to shareholders of record at March 31, 2022, or a total of ¥44,788 million (\$367,115 thousand).
3. The Company, at a meeting of the Board of Directors held on April 28, 2022, resolved regarding the purchase of its own shares pursuant to the provisions of Article 156, as applied pursuant to paragraph 3, Article 165, of the Corporate Law, as follows.
  - (1) Purpose of the purchase of the Company's own shares  
To improve capital efficiency and enable a flexible financial strategy.
  - (2) Details of the resolution of the Board of Directors on the purchase of the Company's own shares
    - a. Type of shares to be acquired: Common stock of the Company
    - b. Total number of shares to be purchased: Up to 16,000,000 shares  
(2.50% of shares outstanding (excluding treasury stock))
    - c. Total amount of purchase costs of shares: Up to 80,000,000,000 yen (\$655,738 thousand)
    - d. Period of acquisition: From May 2, 2022 to October 31, 2022

# Independent Auditor's Report

---

# Deloitte.

Deloitte Touche Tohmatsu LLC  
Shijokarasuma FT Square  
20 Naginataboko-cho  
Karasuma-higashiiru, Shijo-dori  
Shimogyo-ku, Kyoto 600-8008  
Japan  
Tel: +81 (75) 222 0181  
Fax: +81 (75) 231 2703  
www.deloitte.com/jp/en

To the Board of Directors and Shareholders of  
Murata Manufacturing Co., Ltd.  
Nagaokakyo-shi  
Kyoto, Japan

## Opinion

We have audited the consolidated financial statements of Murata Manufacturing Co., Ltd. and its subsidiaries (the "Company"), which comprise the consolidated balance sheet as of March 31, 2022, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of shareholders' equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as of March 31, 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Convenience Translation

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 2 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

## Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

| Key Audit Matter Description  | How the Key Audit Matter Was Addressed in the Audit   |
|---|---|
| <p>Valuation of property, plant and equipment</p> <p>As of March 31, 2022, the amount of property, plant and equipment recorded on the Company's consolidated financial statements was 1,116,602 million yen, which constitutes 40% of its total assets. Being in the electronics industry where operating environments change rapidly, the Company has made substantial investments in equipment and facilities in anticipation of mid-and-long-term increase in the market demands such as increases of the number of electronic components arising from higher functionalities for communications market, increase in demands for telecommunication infrastructures, and the advancement of electrification and automated driving for automotive market.</p> <p>As stated in "1. Summary of Significant Accounting Policies" under "Notes to Consolidated Financial Statements", when events or changes in circumstances indicate that the Company's carrying amount of the business-specific asset group for long-lived assets may not be recoverable, the Company tests recoverability of the long-lived assets for impairment.</p> <p>The Company determines the recoverability of the property, plant and equipment to be held and used by comparing the carrying amount of each asset group by business to the estimated undiscounted future cash flows generated from the asset group.</p> <p>Estimated undiscounted future cash flows used in determining the recoverability of the property, plant and equipment reflect the Company's mid-term outlooks for its product demands and require the Company to mainly estimate sales volume, sales price and related costs. These estimates are highly affected by management's assumptions and judgments, and the Company's future plans in particular are influenced by its forecast on sales volume increases and market growth rate. Therefore, we have determined that property, plant and equipment impairment tests require careful consideration.</p> <p>Due to the reasons above, we have identified valuation of property, plant and equipment as a key audit matter.</p> | <p>Our audit procedures related to valuation of property, plant and equipment included the following, among others:</p> <ol style="list-style-type: none"> <li>(1) Regarding internal controls, we evaluated the design and operating effectiveness of internal controls over determining whether impairment losses shall be recognized for property, plant and equipment.</li> <li>(2) Regarding the recoverability test for impairment upon identification of impairment indicators, we inspected supporting documents such as materials for management's recoverability analysis and minutes of board meeting of directors, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department in order to evaluate whether there were any events or changes in circumstances that would indicate that the Company's carrying amount of each asset group for property, plant and equipment may not recoverable.</li> <li>(3) Regarding the recoverability of the property, plant and equipment based on estimated undiscounted future cash flows, we conducted the following procedures: <ul style="list-style-type: none"> <li>• Regarding future plans approved by management which were the basis of estimated future cash flows, we inspected supporting documents and data, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department to evaluate mainly whether estimated sales volume, sales price and related costs were reasonable considering market condition outlooks, the Company's planned activities and latest obtainable facts. In addition, we assessed the precision of the future plans by comparing the future plans prepared in the past with the actual results.</li> <li>• Regarding market growth rate, we inspected internal meeting documents and external data such as the outlooks for market condition, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department to evaluate whether the future plans are prepared by appropriately taking into consideration the facts that have been recently available.</li> </ul> </li> </ol> |

| Key Audit Matter Description  | How the Key Audit Matter Was Addressed in the Audit   |
|---|---|
| <p>Valuation of goodwill</p> <p>As of March 31, 2022, the amount of goodwill recorded on the Company's consolidated financial statements was 118,014 million yen. The Company has performed a number of stock acquisitions or asset acquisitions in the telecommunication market and automotive market in order to acquire new technology, advance into new business areas and strengthen the competitiveness of its existing businesses.</p> <p>As stated in "1. Summary of Significant Consolidated Accounting Policies" under "Notes to Consolidated Financial Statements", the Company conducts impairment tests on goodwill at least annually.</p> <p>In these impairment tests, recoverable amounts are calculated based on fair values, and the fair values are primarily present value calculated using the discount rate and estimated future cash flows based on future plans and growth rates for the reporting units.</p> <p>The future plans used in the impairment tests reflect mid-term outlooks for product demands and require the Company to mainly estimate sales volume, sales price and related costs. In addition, growth rates need to be calculated by taking the average long-term growth rates into account. These estimates are highly affected by management's assumptions and judgments, and the Company's future plans in particular are influenced by its forecast on sales volume increases and market growth rate. Therefore, we have determined that goodwill impairment tests require careful consideration.</p> <p>Due to the reasons above, we have identified valuation of goodwill as a key audit matter.</p> | <p>Our audit procedures related to valuation of goodwill included the following, among others:</p> <ol style="list-style-type: none"> <li>(1) Regarding internal controls, we evaluated the design and operating effectiveness of internal controls over determining whether impairment losses shall be recognized for goodwill.</li> <li>(2) Regarding the discount rate and calculation method for fair values, we inspected the background information of management's third-party valuation experts that the Company used and inquired with these management's valuation experts in order to evaluate their competence by assessing their knowledge and experience.</li> <li>(3) Regarding fair values based on discounted future cash flows, we conducted the following procedures: <ul style="list-style-type: none"> <li>• Regarding future plans approved by management which were the basis of estimated future cash flows, we inspected supporting documents and data, and inquired with the business departments and Strategic Finance Department to evaluate mainly whether estimated sales volume, sales price and related costs were reasonable considering market condition outlooks, the Company's planned activities and latest obtainable facts. In addition, we assessed the precision of the future plans by comparing the future plans prepared in the past with the actual results.</li> <li>• Regarding discount rates, we used our valuation specialists to assist us to evaluate the reasonableness of the calculation methods, indexes and calculation assumptions for discount rates by comparing them to market conditions or observable data.</li> <li>• Regarding growth rates, we inspected internal meeting documents and external data such as market condition outlooks, and inquired with the business departments and Strategic Finance Department to evaluate whether the future plans are prepared appropriately by taking into consideration the facts that have been recently available.</li> <li>• Regarding the reasonableness and accuracy of calculation logic for impairment tests which included fair value calculations, we inspected calculation documents and performed recalculations to evaluate whether the calculations were accurately carried out in accordance with the accounting standards that should be applied.</li> </ul> </li> </ol> |

---

## Other Information

Management is responsible for the other information. The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the other information. The other information comprises "Financial Data", "Productions, Orders, Backlogs, and Sales by Product", and "Capital Expenditures".

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and the Audit and Supervisory Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in the United States of America and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- 
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
  - Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in the United States of America, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
  - Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit and Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit and Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with it all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit and Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

*Deloitte Touche Tohmatsu LLC*

June 29, 2022

# Internal Control Section

**NOTE TO READERS:**

The Companies design and operate effective internal control over financial reporting, and prepare management's report on internal control over financial reporting under the Financial Instruments and Exchange Act of Japan.

Management's report on internal control over financial reporting of the Companies is audited in accordance with auditing standards for internal control over financial reporting generally accepted in Japan, and an opinion on management's report on internal control over financial reporting is expressed by Deloitte Touche Tohmatsu LLC.

49 Management's Report on Internal Control

50 Independent Auditor's Report

# Management's Report on Internal Control

---

## NOTE TO READERS:

Following is an English translation of management's report on internal control over financial reporting filed under the Financial Instruments and Exchange Act of Japan. Readers should be aware that this report is presented merely as supplemental information.

Readers should be particularly aware of the differences between an assessment of internal control over financial reporting ("ICFR") under the Financial Instruments and Exchange Act ("ICFR under FIEA") and one conducted under the standards of the Public Company Accounting Oversight Board (the United States of America) ("ICFR under PCAOB").

In an assessment of ICFR under FIEA, there is detailed guidance on the scope of an assessment of ICFR, such as quantitative guidance on business location selection and/or account selection. In an assessment of ICFR under PCAOB, there is no such detailed guidance. Accordingly, regarding the scope of assessment of internal control over business processes, we selected locations and business units to be tested, and the companies whose combined sales and other balances reached two-thirds of total sales and other balances for the prior year on a consolidation basis were selected as "significant locations and/or business units."

## (TRANSLATION)

### MANAGEMENT'S REPORT ON INTERNAL CONTROL

#### 1. Matters relating to the basic framework for internal control over financial reporting

Norio Nakajima, President and Representative Director, and Masanori Minamide, Executive Vice President and Board Member, are responsible for designing and operating effective internal control over financial reporting of Murata Manufacturing Co., Ltd. (the "Company") and have designed and operated internal control over financial reporting of the consolidated financial statements in accordance with the basic framework for internal control set forth in "On the Revision of the Standards and Practice Standards for Management Assessment and Audit concerning Internal Control Over Financial Reporting (Council Opinions)" published by the Business Accounting Council.

The internal control is designed to achieve its objectives to the extent reasonable through the effective function and combination of its basic elements. Therefore, there is a possibility that misstatements may not be completely prevented or detected by internal control over financial reporting.

#### 2. Matters relating to the scope of assessment, the basis date of assessment and the assessment procedures

Norio Nakajima, President and Representative Director, and Masanori Minamide, Executive Vice President and Board Member, performed the assessment of internal control over financial reporting as of March 31, 2022, which is the end of this fiscal year. The assessment was performed in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

In conducting this assessment, we evaluated internal controls which may have a material effect on our entire financial reporting on a consolidated basis ("entity-level controls") and based on the results of this assessment, we selected business processes to be tested. We analyzed these selected business processes, identified key controls that may have a material impact on the reliability of the Company's financial reporting, and assessed the design and operation of these key controls. These procedures have allowed us to evaluate the effectiveness of the internal controls of the Company.

We determined the required scope of assessment of internal control over financial reporting for the Company, as well as its consolidated subsidiaries and subsidiaries accounted for by the equity method, from the perspective of the materiality that may affect the reliability of their financial reporting. The procedures, methods and others to determine the scope are determined taking into account the materiality of quantitative and qualitative impacts on financial reporting. In light of the results of the assessment of entity-level controls conducted for all locations and business units except for insignificant ones, we reasonably determined the scope of assessment of internal controls over business processes.

Regarding the scope of assessment of internal control over business processes, we selected locations and business units to be tested, and the companies whose combined sales and other balances reached two-thirds of total sales and other balances for the prior year on a consolidation basis were selected as "significant locations and/or business units". We included in the scope of assessment, at the selected significant locations and/or business units, business processes leading to sales, accounts receivable and inventories as significant accounts that may have a material impact on the business objectives of the Company. Further, in addition to selected significant locations and/or business units, we also selected individually for testing, as business processes having greater materiality, business processes relating to (i) greater likelihood of material misstatements and/or (ii) significant accounts involving estimates and management's judgment and/or (iii) a business dealing with high-risk transactions, taking into account their impact on the financial reporting.

#### 3. Matters relating to the results of the assessment

As a result of the assessment described above, as of the end of this fiscal year, we concluded that the Company's internal control over financial reporting of the consolidated financial statements was effectively maintained.

#### 4. Additional matters

Not applicable.

#### 5. Particular matters

Not applicable.

Norio Nakajima  
President  
Representative Director  
Murata Manufacturing Co., Ltd.

The above represents a translation, for convenience only, of the original report issued in the Japanese language.

# Independent Auditor's Report (filed under the Financial Instruments and Exchange Act of Japan)

## NOTE TO READERS:

Following is an English translation of the Independent Auditor's Report filed under the Financial Instruments and Exchange Act of Japan. Readers should be aware that this report is presented merely as supplemental information.

- Readers should be particularly aware of the differences between an audit of internal control over financial reporting ("ICFR") under the Financial Instruments and Exchange Act ("ICFR under FIEA") and one conducted under the standards of the Public Company Accounting Oversight Board (the United States of America) ("ICFR under PCAOB");
- In an audit of ICFR under FIEA, the auditors express an opinion on management's report on ICFR, and do not express an opinion on the Company's ICFR directly. In an audit of ICFR under PCAOB, the auditors express an opinion on the Company's ICFR directly.
  - In an audit of ICFR under FIEA, there is detailed guidance on the scope of an audit of ICFR, such as quantitative guidance on business location selection and/or account selection. In an audit of ICFR under PCAOB, there is no such detailed guidance. Accordingly, regarding the scope of assessment of internal control over business processes, the Company selected locations and business units to be tested, and the companies whose combined sales and other balances reaches two thirds of total sales and other balances for the prior year on a consolidation basis were selected as "significant locations and/or business units."

## (TRANSLATION)

## INDEPENDENT AUDITOR'S REPORT

June 29, 2022

To the Board of Directors of Murata Manufacturing Co., Ltd.

Deloitte Touche Tohmatsu LLC  
Kyoto office

Designated Engagement Partner,  
Certified Public Accountant: Takashi Ishii

Designated Engagement Partner,  
Certified Public Accountant: Yuya Minobe

## [Audit of Financial Statements]

### Opinion

Pursuant to the first paragraph of Article 193-2 of the Financial Instruments and Exchange Act, we have audited the consolidated financial statements of Murata Manufacturing Co., Ltd. and its consolidated subsidiaries (the "Company") included in the Financial Section, namely, the consolidated balance sheet as of March 31, 2022, and the consolidated statement of income, comprehensive income, shareholders' equity and cash flows for the fiscal year from April 1, 2021 to March 31, 2022, and the related notes, and the consolidated supplementary schedules.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as of March 31, 2022, and its consolidated results of its operations and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America pursuant to the third paragraph of the Supplementary Provisions of the Cabinet Office Ordinance for Partial Amendment of the Ordinance for Terminology, Forms and Preparation Methods of Consolidated Financial Statements (No. 11 of the Cabinet Office Ordinance in 2002).

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

| Key Audit Matter Description  | How the Key Audit Matter Was Addressed in the Audit   |
|---|---|
| <p>Valuation of property, plant and equipment</p> <p>As of March 31, 2022, the amount of property, plant and equipment recorded on the Company's consolidated financial statements was 1,116,602 million yen, which constitutes 40% of its total assets. Being in the electronics industry where operating environments change rapidly, the Company has made substantial investments in equipment and facilities in anticipation of mid-and-long-term increase in the market demands such as increases of the number of electronic components arising from higher functionalities for communications market, increase in demands for telecommunication infrastructures, and the advancement of electrification and automated driving for automotive market.</p> <p>As stated in "1. Summary of Significant Accounting Policies" under "Notes to Consolidated Financial Statements", when events or changes in circumstances indicate that the Company's carrying amount of the business-specific asset group for long-lived assets may not be recoverable, the Company tests recoverability of the long-lived assets for impairment.</p> <p>The Company determines the recoverability of the property, plant and equipment to be held and used by comparing the carrying amount of each asset group by business to the estimated undiscounted future cash flows generated from the asset group.</p> <p>Estimated undiscounted future cash flows used in determining the recoverability of the property, plant and equipment reflect the Company's mid-term outlooks for its product demands and require the Company to mainly estimate sales volume, sales price and related costs. These estimates are highly affected by management's assumptions and judgments, and the Company's future plans in particular are influenced by its forecast on sales volume increases and market growth rate. Therefore, we have determined that property, plant and equipment impairment tests require careful consideration.</p> <p>Due to the reasons above, we have identified valuation of property, plant and equipment as a key audit matter.</p> | <p>Our audit procedures related to valuation of property, plant and equipment included the following, among others:</p> <ol style="list-style-type: none"> <li>(1) Regarding internal controls, we evaluated the design and operating effectiveness of internal controls over determining whether impairment losses shall be recognized for property, plant and equipment.</li> <li>(2) Regarding the recoverability test for impairment upon identification of impairment indicators, we inspected supporting documents such as materials for management's recoverability analysis and minutes of board meeting of directors, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department in order to evaluate whether there were any events or changes in circumstances that would indicate that the Company's carrying amount of each asset group for property, plant and equipment may not recoverable.</li> <li>(3) Regarding the recoverability of the property, plant and equipment based on estimated undiscounted future cash flows, we conducted the following procedures: <ul style="list-style-type: none"> <li>▪ Regarding future plans approved by management which were the basis of estimated future cash flows, we inspected supporting documents and data, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department to evaluate mainly whether estimated sales volume, sales price and related costs were reasonable considering market condition outlooks, the Company's planned activities and latest obtainable facts. In addition, we assessed the precision of the future plans by comparing the future plans prepared in the past with the actual results.</li> <li>▪ Regarding market growth rate, we inspected internal meeting documents and external data such as the outlooks for market condition, and inquired with the business departments and Finance Accounting Operation Service &amp; Development Department to evaluate whether the future plans are prepared by appropriately taking into consideration the facts that have been recently available.</li> </ul> </li> </ol> |

| Key Audit Matter Description  | How the Key Audit Matter Was Addressed in the Audit   |
|---|---|
| <p>Valuation of goodwill</p> <p>As of March 31, 2022, the amount of goodwill recorded on the Company's consolidated financial statements was 118,014 million yen. The Company has performed a number of stock acquisitions or asset acquisitions in the telecommunication market and automotive market in order to acquire new technology, advance into new business areas and strengthen the competitiveness of its existing businesses.</p> <p>As stated in "1. Summary of Significant Consolidated Accounting Policies" under "Notes to Consolidated Financial Statements", the Company conducts impairment tests on goodwill at least annually.</p> <p>In these impairment tests, recoverable amounts are calculated based on fair values, and the fair values are primarily present value calculated using the discount rate and estimated future cash flows based on future plans and growth rates for the reporting units.</p> <p>The future plans used in the impairment tests reflect mid-term outlooks for product demands and require the Company to mainly estimate sales volume, sales price and related costs. In addition, growth rates need to be calculated by taking the average long-term growth rates into account. These estimates are highly affected by management's assumptions and judgments, and the Company's future plans in particular are influenced by its forecast on sales volume increases and market growth rate. Therefore, we have determined that goodwill impairment tests require careful consideration.</p> <p>Due to the reasons above, we have identified valuation of goodwill as a key audit matter.</p> | <p>Our audit procedures related to valuation of goodwill included the following, among others:</p> <ol style="list-style-type: none"> <li>(1) Regarding internal controls, we evaluated the design and operating effectiveness of internal controls over determining whether impairment losses shall be recognized for goodwill.</li> <li>(2) Regarding the discount rate and calculation method for fair values, we inspected the background information of management's third-party valuation experts that the Company used and inquired with these management's valuation experts in order to evaluate their competence by assessing their knowledge and experience.</li> <li>(3) Regarding fair values based on discounted future cash flows, we conducted the following procedures: <ul style="list-style-type: none"> <li>▪ Regarding future plans approved by management which were the basis of estimated future cash flows, we inspected supporting documents and data, and inquired with the business departments and Strategic Finance Department to evaluate mainly whether estimated sales volume, sales price and related costs were reasonable considering market condition outlooks, the Company's planned activities and latest obtainable facts. In addition, we assessed the precision of the future plans by comparing the future plans prepared in the past with the actual results.</li> <li>▪ Regarding discount rates, we used our valuation specialists to assist us to evaluate the reasonableness of the calculation methods, indexes and calculation assumptions for discount rates by comparing them to market conditions or observable data.</li> <li>▪ Regarding growth rates, we inspected internal meeting documents and external data such as market condition outlooks, and inquired with the business departments and Strategic Finance Department to evaluate whether the future plans are prepared appropriately by taking into consideration the facts that have been recently available.</li> <li>▪ Regarding the reasonableness and accuracy of calculation logic for impairment tests which included fair value calculations, we inspected calculation documents and performed recalculations to evaluate whether the calculations were accurately carried out in accordance with the accounting standards that should be applied.</li> </ul> </li> </ol> |

---

## **Other Information**

Management is responsible for the other information. The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the other information. The other information comprises the information included in the Annual Securities Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Responsibilities of Management and the Audit and Supervisory Committee for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in the United States of America.

The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

---

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in the United States of America, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit and Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit and Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with it all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit and Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

---

## **[Audit of Internal Control]**

### **Opinion**

Pursuant to the second paragraph of Article 193-2 of the Financial Instruments and Exchange Act, we have audited management's report on internal control over financial reporting of Murata Manufacturing Co., Ltd. as of March 31, 2022.

In our opinion, management's report on internal control over financial reporting referred to above, which represents that the internal control over financial reporting of Murata Manufacturing Co., Ltd. as of March 31, 2022, is effectively maintained, presents fairly, in all material respects, the results of the assessment of internal control over financial reporting in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

### **Basis for Opinion**

We conducted our internal control audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Internal Control Audit section of our report. We are independent of the Company in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibility of Management and the Audit and Supervisory Committee for Report on Internal Control**

Management is responsible for designing and operating effective internal control over financial reporting and for the preparation and fair presentation of its report on internal control in accordance with assessment standards for internal control over financial reporting generally accepted in Japan. The Audit and Supervisory Committee is responsible for overseeing and verifying the design and operating effectiveness of internal control over financial reporting. There is a possibility that misstatements may not be completely prevented or detected by internal control over financial reporting.

### **Auditor's Responsibilities for the Internal Control Audit**

Our objectives are to obtain reasonable assurance about whether management's report on internal control over financial reporting is free from material misstatement and to issue an auditor's report that includes our opinion.

As part of an audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Perform audit procedures to obtain audit evidence regarding the results of the assessment of internal control over financial reporting in management's report on internal control. The procedures selected depend on the auditor's judgment, including the significance of effects on reliability of financial reporting.
- Examine representations on the scope, procedures and results of the assessment of internal control over financial reporting made by management, as well as evaluating the overall presentation of management's report on internal control.
- Obtain sufficient appropriate audit evidence regarding the results of the assessment of internal control over financial reporting. We are responsible for the direction, supervision and performance of the internal control audit. We remain solely responsible for our audit opinion.

We communicate with the Audit and Supervisory Committee regarding, among other matters, the planned scope and timing of the internal control audit, result of the internal control audit, including any identified material weakness which should be disclosed and the result of remediation.

We also provide the Audit and Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with it all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

---

**Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

**Notes to the Readers of Independent Auditor's Report**

This is an English translation of the independent auditor's report as required by the Financial Instruments and Exchange Act of Japan for the conveniences of the reader and "consolidated supplementary schedules" referred to in this report are not included in the attached financial documents.

*muRata*  
INNOVATOR IN ELECTRONICS