



Consolidated financial and ESG data highlights

(FY)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Business results											
Net sales (Millions of yen)	617,954	584,662	681,021	846,716	1,043,542	1,210,841	1,135,524	1,371,842	1,575,026	1,534,045	1,630,193
Operating income (Millions of yen)	77,485	44,973	58,636	125,891	214,535	275,406	201,215	163,254	266,807	253,247	313,240
Operating income / net sales (%)	12.5	7.7	8.6	14.9	20.6	22.7	17.7	11.8	16.9	16.5	19.2
Income before income taxes (Millions of yen)	82,062	50,931	59,534	132,336	238,400	279,173	200,418	167,801	267,316	254,032	316,417
Net income attributable to Murata Corporation (Millions of yen)	53,492	30,807	42,386	93,191	167,711	203,776	156,060	146,086	206,930	183,012	237,057
Shareholders' equity (Millions of yen)	821,144	808,542	860,963	955,760	1,123,090	1,229,159	1,354,819	1,456,600	1,603,976	1,694,104	1,920,805
Total assets (Millions of yen)	988,508	1,000,885	1,087,144	1,243,687	1,431,303	1,517,784	1,634,999	1,797,013	2,048,893	2,250,230	2,462,261
Net cash provided by operating activities (Millions of yen)	105,610	57,589	88,537	185,751	259,936	252,451	243,920	225,249	279,842	350,334	373,571
Net cash used in investing activities (Millions of yen)	(133,999)	(46,487)	(56,173)	(117,150)	(91,379)	(205,316)	(202,697)	(194,165)	(303,741)	(284,431)	(150,275)
Net cash provided by (used in) financing activities (Millions of yen)	(14,561)	(9,148)	(9,655)	(40,899)	(66,966)	(56,614)	(11,729)	(83,585)	51,546	17,650	(118,189)
Cash and cash equivalents at end of year (Millions of yen)	63,020	65,302	90,068	118,884	212,936	212,570	239,184	187,910	217,805	302,320	407,699
Average exchange rate (Yen/U.S. dollar)	85.72	79.07	83.11	100.24	109.94	120.14	108.42	110.86	110.91	108.75	106.06

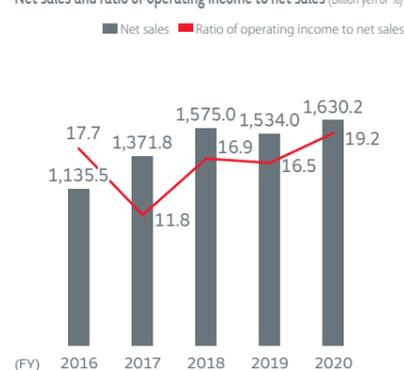
Indices

Shareholders' equity ratio (%)	83.1	80.8	79.2	76.8	78.5	81.0	82.9	81.1	78.3	75.3	78.0
Basic earnings attributable to Murata Corporation per share (yen)	83.08	48.12	66.94	146.88	264.06	320.85	244.62	228.62	323.45	286.05	370.51
Return on equity (ROE) (%)	6.6	3.8	5.1	10.3	16.1	17.3	12.1	10.4	13.5	11.1	13.1
Shareholders' equity per share (yen)	1,275.27	1,276.85	1,359.65	1,504.84	1,768.33	1,935.35	2,122.83	2,276.82	2,507.11	2,647.88	3,002.12
Cash dividends per share (yen)	33.33	33.33	33.33	43.33	60.00	70.00	73.33	86.67	93.33	97.00	115.00
Capital expenditures (Millions of yen)	56,752	68,445	77,662	68,197	101,184	172,540	158,579	306,608	291,581	281,599	196,660
Depreciation and amortization (Millions of yen)	61,795	61,008	72,323	76,884	84,935	99,105	113,523	141,625	124,419	140,267	143,074
Research and development expenses (Millions of yen)	39,778	40,978	48,766	54,649	64,990	77,982	81,809	94,181	101,589	102,486	101,727

Our consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States.

The company implemented a three-for-one common stock split, effective April 1, 2019. Information per share was calculated on the assumption that the relevant stock split had been implemented at the beginning of fiscal 2009.

Net sales and ratio of operating income to net sales (Billion yen or %)

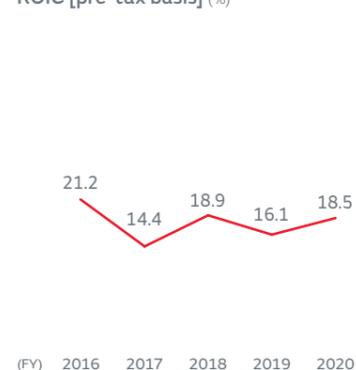


Trends in return to shareholders (Billion yen or %)



* From earnings forecast announced on July 29, 2021

ROIC [pre-tax basis] (%)



ROIC [pre-tax basis]: Operating income / Invested capital (Property, plant and equipment + Inventories + Trade accounts receivable - Trade accounts payable)

Proportion of women recent graduates hired for engineering positions (Unit: %)



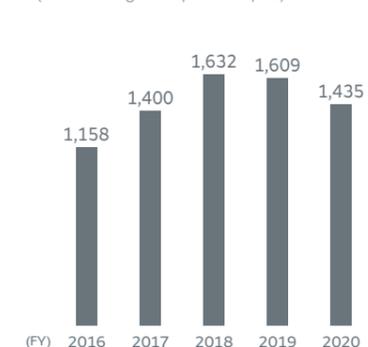
* Murata Manufacturing Co., Ltd. on a non-consolidated basis

Average paid vacation days taken per person and rate of taking paid vacation (Day or %)



* Murata Manufacturing Co., Ltd. on a non-consolidated basis

Total GHG emissions (1,000 t-CO₂e/year) (Included ranges: Scope 1 + Scope 2)



* A market-based method of CO₂ calculation adopted, beginning in fiscal 2019